

Eliot Select Board Agenda
Thursday March 9, 2023 5:30PM Town Hall
Meeting Room and use of the OWL for Remote via ZOOM

Call to order

- A. Roll Call**
- B. Pledge of Allegiance**
- C. Public Comment**
- D. Approval of Minutes:**
- E. Public Hearing; 207 Tavern All-Alcohol Restaurant License (Renewal)
and Renewal of Special Amusement and Dancing License**

- F. Department Head/Committee Report**
 - 1. Town Manager's Report

- G. Board and Committee Appointments/Resignations**
 - 1. Paul Shiner Planning Board Member (Alternate, term ending June 2027)

- H. New Business;**
 - 1. Mainspring Concept Presentation (Emily Flinkstrom, Megan Ross -Shapiro)
 - 2. Cruiser Equipment Purchase (ARPA)

- I. Old Business**
 - 1. FY 24 Budget Review, Citizen's Option Warrant (March 27 Eliot Elementary School)
 - 2. Update on Third Party Evaluation for Village @ Great Brook (if completed)

- J. Approval of Warrants:**
 - 1. Payroll Warrants
 - # 78 \$ 47,457.70
 - # 80 \$ 56,868.27
 - 2. Accounts Payable Warrants
 - # 79 \$103,221.40
 - # 81 \$80,455.25

- K. Adjournment**

Join Zoom Meeting

<https://us06web.zoom.us/j/83712454312?pwd=Y0FYNE1lbnIN2cWxtelkluSXZoYjNHdz09>

Meeting ID: 837 1245 4312

Passcode: 806030

One tap mobile

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+13126266799,,83712454312#,,,,*806030# US (Chicago)

Dial by your location

+1 309 205 3325 US

+1 312 626 6799 US (Chicago)

+1 646 558 8656 US (New York)

Meeting ID: 837 1245 4312

Passcode: 806030

Find your local number: <https://us06web.zoom.us/j/83712454312?pwd=Y0FYNE1lbnIN2cWxtelkluSXZoYjNHdz09>

PUBLIC HEARING NOTICE

AUTHORITY: ELIOT SELECT BOARD
PLACE: ELIOT TOWN OFFICE
DATE OF HEARING: THURSDAY March 9, 2023
TIME: 5:30PM

Notice is hereby given that the Select Board of the Town of Eliot, Maine will hold a public hearing on Thursday, March 9, 2023 at 5:30PM in said Town to hear public comment on the following:

1. An application for a renewal of an All-Alcohol Beverage Restaurant License for 207 Tavern Inc, 811 Harold L. Dow Hwy, Eliot Maine (map 29, lot 27-1A)

All interested persons are invited to attend the public hearing and will be given an opportunity to be heard at that time. Please refer to the Town of Eliot's website for zoom instructions if you do not want to participate in person at the town office.

If you cannot attend meeting in person or zoom, and want to make comments in regards to the topic, please send any correspondence to the Town Manager prior to meeting date at townmanager@eliotme.org

Copies of the license application is available at the town office for review.

Eliot Town Manager Report

March 2, 2023

Submitted by

Michael J. Sullivan to the Eliot Selectboard

Honorable Select Board, this is an abridged accounting of some of the projects and issues I and the dedicated municipal staff have been working on lately for the benefit of the Town of Eliot and its citizens.

Eliot-Kittery Municipal Employment Fair.



March 1 the Town of Kittery hosted a municipal job fair at the Kittery Community Center (nice place) as a joint effort of the Marshwood and Kittery Adult Education Program. It was not well attended by the public unfortunately; however it provided an excellent opportunity for to get to know our neighboring colleagues.

Town Clerk Wendy Rawski and Officer Casey Cyr were on hand to give testimony about the advantages to working in a municipal setting. I cannot thank them both enough for representing Eliot Town Employees so well. It is an honor to work with these two and so many others who really love their work, the Eliot community and can articulate it so well.

We will continue to participate in these regional events to promote municipal careers, as we work to attract and retain the best staff to serve the citizens of Eliot. Thank you to Town Manager Kendra Amaral for hosting the event.

Citizen's Option Meeting.

The Citizens Option Meeting will be held on Monday March 27th @ Eliot Elementary School 1298 State Road. We will be covering the financial articles which will appear on the June Town Meeting Referendum Ballot. This is an opportunity for citizens to gain an understanding about the FY 24 Budget. The Select Board, Budget Committee and the Town Manager will all be present to answer questions and discuss possible adjustments to the proposed expenditures for the next fiscal year.

This is a critical meeting for obtaining clear and accurate information for the fiscal year 2024 budget. This meeting will be recorded, but I think we all agree it loses something in the translation and results in a lot of "I wish I was there...." moments.

State-Beech Ped/Bike Project.

There was a meeting with all the possible partners including the Town Manager, Town Planner Stantec (doing initial 10% plan) and Maine DOT to discuss the planning phase for the bike/ped project. While this becoming a reality is years away, to attract investment whether through grants or other funding it is critical to have a plan.

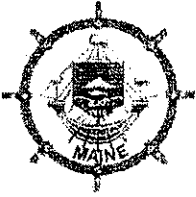
It is very interesting considering the low density in the "Village" section of Eliot on just how much traffic the sidewalks get. This is a key indicator on how much pent-up demand exists in the community.

FY 24 Budget.

New material has been added to the on-line budget material, I would encourage everyone look at <https://www.eliotmaine.org/town-manager/pages/town-manager-budget-proposal-fy24> Thank you to the Finance Director, department managers, Town Clerk and the (former) Town Assessor for all your assistance.

Respectfully submitted,

Michael J. Sullivan
Town of Eliot, Manager



TOWN OF ELIOT, MAINE
1333 STATE ROAD, ELIOT, ME 03903
TELEPHONE: (207) 439-1817 EMAIL: wrawski@eliotme.org

- INITIAL APPLICATION** FOR APPOINTMENT TO TOWN BOARDS,
COMMITTEES & COMMISSIONS
 RE-APPOINTMENT TO TOWN BOARDS, COMMITTEES &
COMMISSIONS

NAME: Paul H. Shiner

RESIDENCE: 60 Woodside Meadow Road, Eliot, ME 03903

MAILING (if different) _____

E-MAIL ADDRESS: [REDACTED] PHONE # (Home) _____

WORK # _____ CELL # [REDACTED]

Please check your choices:

- Aging-In-Place Committee
 Agriculture and Food Security Commission
 Board of Appeals
 Capital Improvement Committee
 Conservation Commission
 Planning Board

MEMBERSHIP PREFERENCE: Regular ___ Alternate No Preference ___

APPOINTMENT TERM: Full Term ___ Partial Term No Preference ___

EDUCATION/TRAINING:

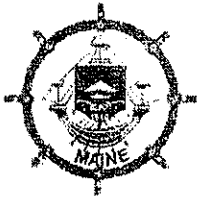
30+ years experience working on public & private projects (entertainment & multimedia) using Plan/Specification and Design/Build delivery methods.

RELATED EXPERIENCE (Including other Boards/Committees and Commissions)

This is my first volunteer endeavor for public service. I've been a senior manager in private industry working extensively with multi-discipline teams in project design/development/management roles. I'm resourceful, thoughtful and agreeable, and would blend well with the PB .

PRESENT EMPLOYMENT: Retired

ARE YOU 18 YEARS OR OLDER: YES NO



TOWN OF ELIOT, MAINE
1333 STATE ROAD, ELIOT, ME 03903
TELEPHONE: (207) 439-1817 EMAIL: wrawski@eliotme.org

ACCORDING TO THE TOWN OF ELIOT ORDINANCE GOVERNING MUNICIPAL BOARDS PLEASE ANSWER THE FOLLOWING QUESTIONS.

1. Express your interest as to why you want to serve:
I have the time to commit to the PB and the desire to be an active contributor, to help Eliot navigate its growth and development needs for the best possible outcome.
2. Give a brief reason(s) as to why the Select Board should support your appointment.
I can be an asset by addressing PB regular business, applications, plan reviews and project tracking, as well as support others with the development of visioning scenarios and research.
3. Give a brief summary as to how you will maintain an unbiased participation on a regular and continuing basis throughout term.
I am new to Eliot (4/2021) and I don't have any notion or bias from previous PB activities. My interest is to be equitable and to do right by PB rules, protecting the interests of the town and to facilitate citizen and applicant facing interactions that are professional and satisfactory.
4. Any know conflict of interest: YES NO if yes, please list

BY SUBMITTING THIS APPLICATION YOU UNDERSTAND THE FOLLOWING:

1. This application is for consideration and does not mean you will necessarily be appointed to this Board/Commission or Committee.
2. The Town Manager will review your application, may contact you, and determine any potential conflict of interests.
3. This application will be forwarded to the Select Board for consideration, the Board will want to interview possible appointees. Your application will be placed on the next available agenda.
4. Appointee agrees to take a sworn oath by Town Clerk except for Ad Hoc Committee members/Select Board Advisory Committees.
5. Applicant agrees that if appointed will attend all meetings, except for sickness or emergency, and will advise the Chairperson when you are unable to attend.

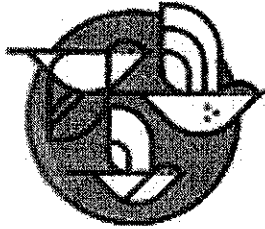
Please read the Town of Eliot, Maine Ordinance Governing Municipal Boards, Commissions, and Committees available at the Town Office or on the Town Website.



SIGNATURE OF APPLICANT

27 February 2023

DATE



M A I N S P R I N G

The Seacoast Social Services Collective

Mainspring
% Fair Tide
15 State Road
Kittery, ME 03904

December 7, 2022

Dear Mike,

Thanks for the opportunities over the past few months to share with you the new resource that we are bringing to the region. As you know, we have been looking critically at the needs and gaps in our community and have devised a strategic solution to better support our neighbors. We are confident that the Mainspring model will not only have a great impact on those seeking support, but will also provide numerous benefits to the non-profit partners through creating efficiencies, improving the collaboration and sharing overhead expenses.

In addition, Mainspring offers the town of Eliot an opportunity to provide General Assistance Services in a comprehensive location with a forefront focus on all social determinants of health prior to needing the emergent general assistance funds. It is the model of Mainspring that hopes to reduce the gap in services that limits emergency needs.

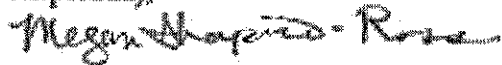
In direct alignment with the role of the Eliot Select Board, Mainspring will offer a client-friendly and dignified way to "oversee the poor". While the terminology chosen may be out of date, our intent to build a stronger community by supporting those who are struggling, is one that Mainspring shares with the Town of Eliot.

Given this obvious connection, we respectfully invite the Town of Eliot to consider a leadership gift of \$100,000 to Mainspring. This generous investment would not only benefit the Town of Eliot as we

develop this new resource but it would offer a longstanding gift to the community to best care for our neighbors in a dignified and comprehensive manner.

We welcome the opportunity to discuss this in more detail and want to offer our sincerest appreciation for all you do on behalf of the Town of Elliot.

Respectfully,



Megan Shapiro-Ross

Executive Director, Footprints Food Pantry



Emily Flinkstrom

Executive Director, Fair Tide

TOWN OF ELIOT, MAINE
CITIZENS' OPTION MEETING / PUBLIC HEARING AGENDA
March 27, 2023 @ 6:00pm ~ Eliot Elementary School

A. Meeting called to order @ 6:00pm
Format of meeting announced

B. Select Board Chairman opens meeting for Public Hearing format
Elect Moderator if required/ Town Clerk

C. Opening Ceremonies
Pledge of Allegiance
Moment of Silence

(ADVISORY ONLY)

ARTICLE #3: To see if the Town will vote to increase the property tax levy limit of \$ 4,230,923 as established for Eliot by State Law in the event that the municipal budget approved under the preceding and following articles will result in a tax commitment that is greater than that property tax levy limit or any other property tax limit established as a result of 30-A MRSA Section 5721-A Limitation on Municipal Property Tax Levy.

ARTICLE #4: To see if the Town will vote to apply the following 2023 / 2024 Estimated Revenues to reduce the amount to be raised by taxation (fiscal year is July 1, 2023 to June 30, 2024).

Select Board Recommends **\$4,757,400** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$4,865,614)

ARTICLE #5: To see what sum the Town will vote to raise, appropriate, and transfer for employee salary, benefits, operation, and maintenance of the Administration.

Select Board Recommends **\$2,363,074** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$1,406,464)

ARTICLE #6: To see what sum the Town will vote to raise, appropriate, and transfer for Hearings and Elections:

Select Board Recommends **\$23,600** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$28,245)

ARTICLE #7: To see what sum the Town will vote to raise, appropriate, and transfer for the salaries, benefits, operation, and maintenance of the Fire Department.

Select Board Recommends **\$315,079** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$230,056)

ARTICLE #8: To see what sum the Town will vote to raise, appropriate, and transfer for employee salary, benefits, operation, and maintenance of the Police Department.

Select Board Recommends **\$1,157,777** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$1,353,581)

ARTICLE #9: To see what sum the Town will vote to raise, appropriate, and transfer for services related to Public Safety.

| Public Safety Service | Select Board Requested | Budget Committee Request |
|--------------------------------|-------------------------------|---------------------------------|
| Fire Hydrants | \$ 94,000 | |
| Dispatching | \$ 203,371 | |
| PSAP (911) | \$ 32,776 | |
| Harbormaster | \$ 4,500 | |
| Streetlights | \$ 17,000 | |
| Animal Control Officer | \$ 15,000 | |
| TOTAL REQUESTED AMOUNT: | \$ 366,647 (Vote:) | (Vote:) |

(Last Fiscal Year: \$291,105)

ARTICLE #10: To see what sum the Town will vote to raise, appropriate, and transfer for the salaries, benefits, operation, and maintenance for the Public Works Department.

Select Board Recommends **\$1,845,591** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$921,223)

ARTICLE #11: To see what sum the Town will vote to raise, appropriate, and transfer for Snow Removal/Winter Roads.

Select Board Recommends **\$222,000** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$19,548)

ARTICLE #12: To see what sum the Town will vote to raise, appropriate, and transfer for the salaries, benefits, and operation of Summer Maintenance.

Select Board Recommends **\$21,000** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$57,296)

ARTICLE #13: To see what sum the Town will vote to raise, appropriate, and transfer for Roads and Bridges.

Select Board Recommends **\$2,000** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$2,000)

ARTICLE #14: To see what sum the Town will vote to raise, appropriate, and transfer for salaries, benefits, operations, and maintenance of the Solid Waste Transfer Station.

Select Board Recommends **\$293,112** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$269,568)

ARTICLE #15: To see what sum the Town will vote to raise, appropriate, and transfer for the implementation of the Federal Storm Water Management Plan.

Select Board Recommends **\$124,000** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$135,000)

ARTICLE #16: To see what sum the Town will vote to raise, appropriate, and transfer for the salaries, benefits, operation, and maintenance of the Community Service Department.

Select Board Recommends **\$438,565** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$439,438)

ARTICLE #17: To see what sum the Town will vote to raise, appropriate, and transfer for General Assistance.

Select Board Recommends **\$25,900** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$20,000)

ARTICLE #18: To see what sum the Town will vote to transfer from existing funds for Capital Improvements.

| Capital Improvement | Select Board | Budget Committee |
|--------------------------------|------------------------------|-------------------------|
| Fire Department | \$ 258,233 | |
| Police Department | \$ 49,786 | |
| Community Service Department | \$ 86,385 | |
| Public Works | \$ 643,566 | |
| Transfer Station | \$ 45,120 | |
| Town Hall | \$ 139,724 | |
| Parks/Facilities | \$ 51,441 | |
| Land Bank | \$ 31,816 | |
| Eliot Stormwater | \$ 33,358 | |
| Sewer Reserve | \$ 135,354 | |
| TOTAL REQUESTED AMOUNT: | \$ 1,474,783 (Vote:) | (Vote:) |

(Last Fiscal Year: \$945,700)

ARTICLE #19: To see what sum the Town will vote transfer from existing funds Reserve Accounts as listed.

| Reserve Account | Select Board | Budget Committee |
|--------------------------------|----------------------------|-------------------------|
| Administration Reserves | \$ 120,000 | |
| Public Safety Impact Fees | \$ 43,193 | |
| TOTAL REQUESTED AMOUNT: | \$ 163,193 (Vote:) | (Vote:) |

(Last Fiscal Year: \$190,944)

ARTICLE #20: To see what sum the Town will vote to raise, appropriate, and transfer for Town Standing Committees.

| Committee | Select Board | Budget Committee |
|--------------------------------|---------------------------|-------------------------|
| Board of Appeals | \$ 5,000 | |
| Budget Committee | \$ 3,780 | |
| Conservation Commission | \$ 1,520 | |
| Planning Board | \$ 25,000 | |
| Aging-In-Place Committee | \$ 2,000 | |
| Agriculture & Food Security | \$ 1,000 | |
| TOTAL REQUESTED AMOUNT: | \$ 38,300 (Vote:) | (Vote:) |

(Last Fiscal Year: \$35,420)

ARTICLE #21: To see what sum the Town will vote to raise, appropriate, and transfer for the William Fogg Library.

Select Board Recommends **\$253,811** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$242,500)

ARTICLE #22: To see what sum the Town will vote to appropriate and raise for Social Service Agencies.

| Social Service Agency | Select Board | Budget Committee |
|--------------------------------|---------------------------|-------------------------|
| Festival Day | \$ 1,500 | |
| Memorial Day | \$ 1,000 | |
| Sen. Citizen | \$ 2,000 | |
| Historical Society | \$ 3,500 | |
| Footprints | \$ 12,000 | |
| Caring Unlimited | \$ 2,015 | |
| Mainspring | \$ 50,000 | |
| MHC@Home | \$ 500 | |
| SMAA | \$ 1,500 | |
| Crossroads | \$ 250 | |
| York County Community Action | \$ 1,600 | |
| York County Shelter | \$ 1,750 | |
| TOTAL REQUESTED AMOUNT: | \$ 76,615 (Vote:) | (Vote:) |

(Last Fiscal Year: \$11,600)

ARTICLE #23: To see what sum the Town will vote to appropriate and transfer for Fixed Assessments.

Select Board Recommends **\$515,000** (Vote:)

Budget Committee Recommends \$ (Vote:)

(Last Fiscal Year: \$1,441,051)

ARTICLE #24: To see what sum the Town will vote to appropriate and raise for Debt Service.

| Debt Service | Select Board | Budget Committee |
|--------------------------------|----------------------------|-------------------------|
| Principle | \$ 361,991 | |
| Interest | \$ 89,804 | |
| Loan Servicing Fees | \$ 17,724 | |
| Leases | \$ 122,752 | |
| TOTAL REQUESTED AMOUNT: | \$ 592,271 (Vote:) | (Vote:) |

(Last Fiscal Year: \$115,270)

Given under our hands this 10th day of March, 2022.

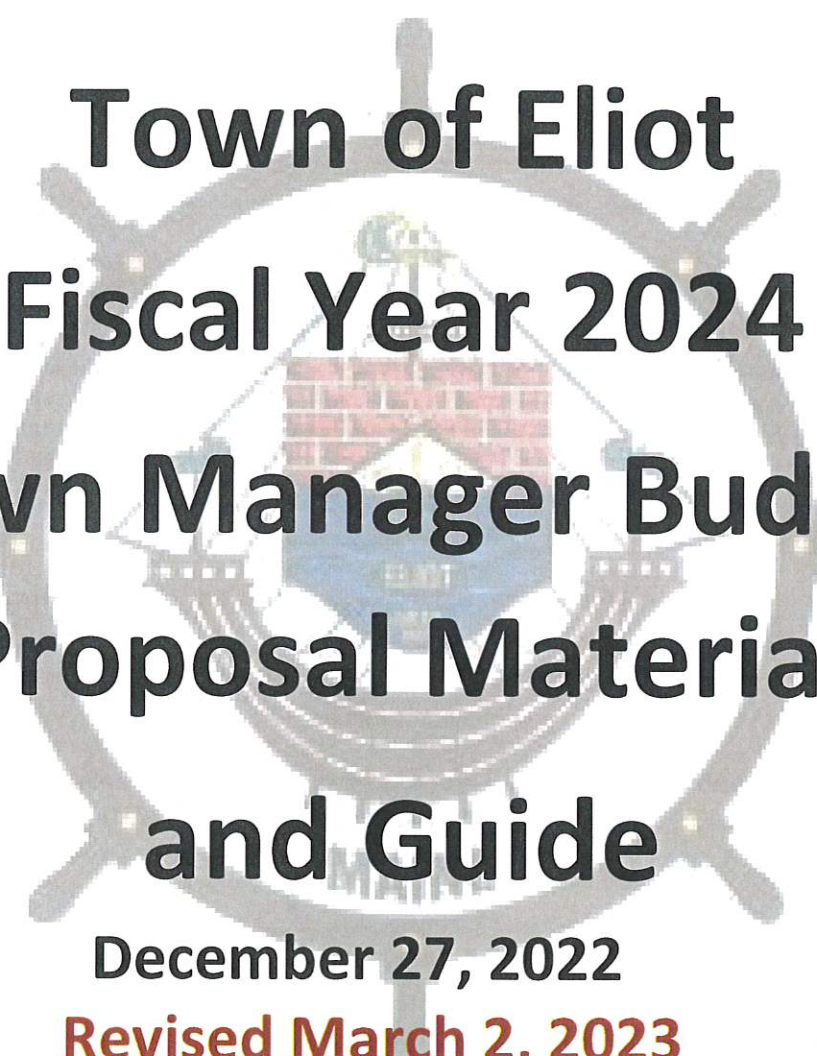
S/ Richard Donhauser, Chairman

S/ William Widi, Vice Chairman

S/ Robert McPherson, Secretary

S/ Lauren Dow, Selectman

**Select Board
Town of Eliot, Maine**



**Town of Eliot
Fiscal Year 2024
Town Manager Budget
Proposal Material
and Guide**

December 27, 2022

Revised March 2, 2023

Select Board, Budget Committee, Residents of Eliot,

This document hopefully aids you in understanding the changes made to the presentation format for the FY 24 budget. The creation of this model is the result of some really hard work by Eliot Finance Director Kristin McNulty and advice from our audit consultants Ron Smith and Chris Backman.

Everything you like about the new format is the doing of Ms. McNulty, the things you do not like is where I was involved. Given those conditions I ask that you bring any concerns, questions or requests for clarification to me as Town Manager.

The overarching goal was to simplify the budget representation to make it both more accurate and easier to understand. A format was used which is common to municipal budgets. We have condensed obsolete or repetitive lines from previous formats. All expenditures are part of your monthly reports, the control number associated with all lines will adjust with the new budget. However, no data will be lost.

We will be proposing some changes suggested by the auditors to financial policies which will be consistent with this budget format as well. This will include each department manager having more responsibilities for the expending of funding.

I fully realize change is difficult, I am hopeful it is understood these changes are necessary to accommodate the changing world. I also realize these cannot be the final changes and appreciate your input. I even expect changes to what we are delivering to you and will alert you to those changes when they are posted on the website.

It should be noted we will be addressing the Capital needs in January more closely, including disentangling if the Reserve Accounts. We will be working with our auditors, as the FY 22 audit progresses to get to a solid Undesignated Fund Balance amount. This will be key in setting the Reserve Accounts with the proper language and restrictions. As we were informed the accounts were not setup properly in the past. I am sure we all agree we need to get this right.

As you know, the Select Board and the Budget Committee Chairs have been informed we will post relevant budget questions and answers asked by either or both committees on the website, as well as new letters of request, new information, or any information or material which may have an affect of the FY 24 budget or the Town of Eliot's financial position beginning January 3, 2022.

Thank you for your patience!

Michael J. Sullivan

Michael J. Sullivan

Town of Eliot Manager

Administration

Administration; Town Administrator, Finance Director, Assistant Town Manager

Clerk's Office; Town Clerk, Tax Collector, Deputy Town Clerk, Assistant Town Clerk

Land Use; Land Use Assistant, Code Enforcement Officer, Assessor, Planner

The above positions are filled at the time of this writing. There were large periods of time where Town Hall was not fully staffed. I have been asked about the need for more staffing, having recently added two employees or 80 hours of staffing, I would not be able to fully answer that question for at least 6 months. I have not asked for any additional staff in my Town Manager requests.

E 01-01-03-08

E 01-01-03-09

E 01-01-03-10

E 01-01-03-30

E 01-01-03-35

E 01-01-03-40

The line items listed above are all "Employee Benefits" which have been appropriately listed under administration. They include retirement Workmen's Comp, Health Insurance, FICA and Medicare. Centralizing these benefits in the budget has no material effect on the overall budget. It does allow better management and ease of process. We have reviewed this concept with our outside auditors, RHR Smith and Associates. It also brings into focus the cost of these benefits, more so than presented dispersed throughout a budget.

E 01-01-05-04 "Professional Association Memberships" this line has also been consolidated. It is critically important for any city or town to have their staff involved in professional associations to allow professional growth and be exposed to best practices, as well as innovative ideas and technology. I will continue to encourage active participation in professional organizations.

I am working to reduce the cost drivers for "Contract Services". I feel we will continue to need significant audit services for at least another fiscal cycle, but I am actively seeking to reduce costs associated with "Legal Services" in this upcoming fiscal year. We are attempting a cultural change in that regard. It seems in the past, Town Counsel may have been overused by not relying more appropriately on our own institutional and professional knowledge. The hourly rate for opinions is \$325 or more an hour for legal, so we need to limit our requests or find less expensive means to answer questions (MMA, consultants, internal expertise). Of course, when appropriate we would reach out to counsel for opinion. This should not be considered a reflection on present Town Counsel.

We have also consolidated "Technology" into the Administration budget from most departments. The major exceptions were Land Use and Police as both utilize some specialized software related mostly to those departments. Software, hardware and other IT costs which benefit the whole organization have been combined and placed in the Administration section of the budget.

Clerk

(Town Clerk, Tax Collector, Deputy Town Clerk, Assistant Town Clerk 4FT)

E 01-02-03-05 we have recently filled a staff position in the Clerk's Office. There is specialized training which has begun and will continue. This department is a vital part of the Town Hall operation and is being pressed upon to take on more challenging responsibilities from external sources. I great appreciate their willingness to meet the challenge.

Elections are slightly less as it is an off cycle (no President or Governor race). However, there likely will be some additional cost to tabulator maintenance as there are new security software protocols being discussed in preparation for 2024 (FY 25) elections.

Land Use

(Planner, Chief Assessor, Code Enforcement Officer and Land Use Assistant, 4FT)

E 01-03-04-01 "Community Relations" in each department, you will see, some amount added to the budget under this banner. This is a two-fold change, first, often costs related to departments direct interaction with the public (i.e., fliers, meeting supplies like water or coffee, signage, advertisements, equipment) were charged hither and yon, the auditors strongly suggested we create a line item for those expenses. The second part is the fact that we all need to do more "outreach" to the public. In nearly every conversation we hear from the public "we wish we knew more about what is going on in Town" - It is my hope these outreach initiatives are supported by the requested resources and will lessen the number of time that question needs to be asked by the public.

E 01-03-10-05, E 01-05-10-11 these line items represent one of the areas where I previously mentioned there is specialized need for technology. The increases will facilitate an upgrade for Vision and CAI which will greatly assist the Planning Director and Chief Assessor. It will also allow more integration with the Iworq platform (on-line permitting) which helps the CEO as well as public application process.

Committees and Outside Agencies

| | |
|------------------|-----------|
| Footprints | 12,000.00 |
| Caring Unlimited | 2015.00 |

| | |
|-----------------------------|------------|
| Mainspring | 100,000.00 |
| Pro Share | 0.00 |
| MHC@Home | 2,284.00 |
| Life Flight | 1,679.00 |
| SMAA | 2,000.00 |
| Crossroads | 500.00 |
| MPR | 100.00 |
| York County Comm. Action | 1,600.00 |
| York County Shelter | 1,500.00 |

*A request to add a \$3,500 to the budget document for the “Eastern Trails Project” has been added to the budget

After the initial material was printed and distributed, I was reminded of a request from “Eastern Trail Management District” for \$3,500, I apologize for not including this very worthwhile request in the original submission. It has been added to the latest version of the FY 24 Budget on the Town website.

The Eastern Trail Management Project is developing a bike/walk trail system which would be from Scarborough south to the New Hampshire border at Kittery. We are included in the North Berwick, South Berwick branch of the system.

There are a number of requests for funding, some relatively new, and others have been similar to historical requests from agencies.

There is nothing that I would see as a significant change under “Town Committee” requests. “Social Service Contributions” have some interesting requests. I have provided the Budget Committee and the Select Board with all the social service agency requests prior.

Footprints, I have recommended full funding at \$12,000. The food pantry is a vital resource for Eliot residents and is a very engaged agency on behalf of the community.

Caring Unlimited is a youth intervention program which gave direct service to seven (7) Eliot residence last year. I recommended their full amount of \$2,015.

Mainspring is a new joint venture of several non-profits. The facility will be located on Shapleigh Road in Kittery, but give wrap around services to families and individuals in need. The idea is to provide job training, housing assistance, food pantry, temporary housing assistance in wholistic approach at one location. They requested \$100, 000, I have recommended \$50,000. I understand this request is would support the startup costs and would be modified or eliminated once the project is up and running at Shapleigh Road. I believe long term it is a valuable plan to help address poverty in a comprehensive manner.

Proshare has applied in the past, I have not received a request and we do not solicit any requests from outside agencies.

MHC@Home provide \$2,284 of uncompensated home care to Eliot residents, they requested \$1,000, I recommended \$500

Life Flight provides lifesaving access to trauma centers throughout Maine. While they have a very worthwhile mission it would be extremely rare that an air lift would be warranted due to the fact there are two trauma centers in close proximity to Eliot. I recommended no appropriation.

SMAA provided service to over 150 Eliot residents received various services, including the delivery of over 2,900 meals. Their request was for \$2,000, I recommend funding the full request.

Crossroads is a regional shelter program. They provided a combined 351 nights of shelter to different Eliot residents. They asked for \$500, I recommended full funding

Maine Public Radio asked for \$100 I did not feel there was a direct service value to the citizens of Eliot I recommended no donation to MPR.

York County Community Action provides a variety of services to Eliot residents primarily seniors, persons with disabilities or at-risk clients. They have been a valuable resource to Eliot and we often use them as a referral agency. They requested \$1,600 I recommended full funding.

York County Shelter this agency provides various service to provide supplies to the homeless. They requested \$1,500 I recommended half that amount.

Eastern Trails, this request was added after the first iteration of this document. This association will help us work more closely with this well-respected regional group to improve networks of trails and pathways. This association is consistent with the Comp Plan and consistent requests from the public to provide greater pedestrian and recreational cycling connections.

As I reviewed these requests I asked for input from boards, committees, staff and in some cases citizens who may work with or know of these agencies. I respect the efforts and missions of each of the agencies and do not mean any disrespect by my comments or recommendations. To the best of my ability, I attempted to give greater weight to requests that serve Eliot well or whose mission or project will produce the greatest added value in the future.

Debt

We have changed how we articulate the debt in this budget. We will have a short-term category which for now will be at zero and we are dividing interest and principal which is a common practice. Borrowing in this category would be anticipation notes, which we do not anticipate needing to borrow anything for cash flow or other such reasons in FY 24.

We also will include a "lease" line item as these types of longer-term contractual arrangements possess some contextual and accounting similarities with debt.

We also will be splitting the annual borrowing commitment the interest, the principal and any fees associated with our borrowing cost. Presently we only have two bonds "Town Hall/LED" and "Sewer". While the debt will be presented as a lump sum of interest, principal and fees. We are happy to provide an accounting of each bond (years left, total amount of principal, total amount of interest, restriction, balance of proceeds etc.) upon request.

The Maine Municipal Bond Bank recently approved a \$4.5 million SRF loan (November 30) we have not yet received the cost for that loan for FY 24. We will insert that as soon as we close which should be sometime in early 2022.

Police

The salary line (E 10-05-01-05) includes all contractual increases and adjustments for 7 patrol officer positions (1 unfilled) for FY 24. The "seven" includes two new officers (Cyr, Govoni). They will attend the required police academy and will be unavailable to the department for several months. This line also includes one Sergeant position. These are Union positions.

E 10-05-01-01 line contains the Chief of Police salary and an administrative assistant, both are non-union positions. There is no salary adjustment contemplated for FY 24, beyond cost of living for either of these positions.

The Boat Basin enforcement and the Harbormaster responsibilities are being moved from CSD to the PD. The compensation if approved will be stipend or if appropriate detail compensation based on time or additional responsibility for Harbormaster. There would be a "Community Service Officer" program adopted as is common in other towns to enforce regulations, fees and policies at the Boat Basin. There would be parking fees put in place.

A concession to any fee being considered is cars registered in Eliot could be exempted from "parking fees". A final group of policies, ordinances or strategies will continue to be developed. The intent is to have as much of the impact fall on users of the facility and lessen the reliance the taxpayers.

During the FY 24 cycle the Chief will be working with Administration to consider creating a non-union Lieutenant position. This staffing overall number would remain the same and remain within the voted budget for the department if the change is finalized.

E 10-05-10-29 is another increase which is critical to the operation of a modern Police Department. This \$54,000 will be to cover cost associated with the York County Community Action regional social services program providing a trained Social Worker for use by the PD and the Town of Eliot. This has not only been a great asset to the Eliot Police Department for access

to social services, mental health programs and other regional coordinated programs, it has been utilized by the municipality for some of the most complex and delicate situations we have faced in FY 22 and into FY 23. This would allow us to expand the access (actually double) to additional social workers outside the traditional business hours, as crisis rarely happens on schedule. Eliot, Kittery and York are equal partners in this collaborative.

This budget as presented will allow the Eliot Department to become fully staffed in FY 24 (one open position). However, this may be affected by the availability of qualified candidates and necessary academies. The Eliot Police Department has become more attractive to attract and retain officers. Given the regularly publicized struggles Police Departments are having attracting and retaining officers, Eliot is doing well but with extreme effort. I feel this is due to the extraordinary leadership and the more competitive compensation. It also is a reflection of a progressive and inviting community.

Fire Department

There are increases in fuel, supplies, training, utilities and compensation. I have also, after discussions with the Fire Chief, added emergency management (EMA) line. This line will provide incentives for EMT certified individuals as that need continues to grow exponentially.

As fire safety measures and requirements has reduced the number of house fires, the number of responses to vehicular and pedestrian accidents has grown. While some of the skill sets are the same, many new services are being requested.

As the Fire Department continues to serve the residents of Eliot in traditional ways, their role has expanded into new areas. The department remains a "volunteer" department. The station is unmanned and only when the siren blares, the Eliot Fire Department building and equipment comes alive. Well trained, committed volunteers leave their work or family, their warm homes, they leave public meetings, or birthday partiessometimes even their own to save lives.

It is unclear how much longer the Town of Eliot will be able to continue with a "volunteer" system, as the demands increase and community grows. As surrounding communities have found it is necessary to go to a staffed model for all or part of the fire service, it is becoming more apparent that is the future of the fire service. The Town of Eliot is lucky to be served by the present model, but it should be noted like everything it seems these days, the updated model will be more expensive.

Highway Department (Public Works)

(Public Works Director, Assistant to The Director, Foreman, three labors)

The above represents the full-time make-up of the Public Works Department, presently the department is not fully staffed, there is one open labor position open which we likely advertise

in the spring and one staff member who is presently active military with a return to the Public Works scheduled for late February early March.

We also have included the "Summer Maintenance" (\$21K, E 20-01-01-65) and we have also included \$20,000 (E 20-01-10-14) in "Contract Maintenance". We will be testing the waters on the sensibility and cost effectiveness of using a service to some of the grass cutting. We would seek bids, require proper insurance and other qualifications. Normally we budgeted around \$57,000 overall for "Summer Maintenance. I am confident as we become more familiar with this model, we can lower the overall cost and may even improve the work product.

Going towards a contract service will long term increase risk avoidance, lower equipment costs and provide a more cost-effective model. We already contract for the sprinkler system maintenance. This model has been highly successful in other communities.

Once again, we are requesting one million dollars for "Paving/Crushing". I would suggest a goodly portion of this could be funded from the undesignated fund balance. The undesignated fund balance is part of the FY 22 audit. There are several roads which have not gotten a seal coat, as the PW Director has focused on re-building road foundations. The finish or seal coat increases the longevity for roads, the material is an estimated \$78 a ton.

The foundation material is closer to \$15 dollars a ton, when we can use reclaimed material, we can get the cost down to \$7 dollars a ton. By receiving the same amount each year, we have fallen dramatically behind. If the recommendation was to take a portion of this from the undesignated fund balance, that portion would have no effect on property taxes. This is a community responsibility to keep streets safe, the Public Works is committed to evaluating the needs based on use, condition and strategic importance, while avoiding the "politics" of repair.

Fuel has also increased as diesel has doubled since the last budget was formulated. We also moved a portion of the "Fuel" to "Snow and Winter". This will provide a better depiction of the costs for that section. In prior years all fuel was just included in "Highway" for winter events.

Transfer Station

The Transfer Station is overseen by the Public Works Director and has 5 part-time employees (16-hour average). Our focus for this division is to make the Transfer Station a revenue neutral enterprise, increase accessibility and to improve communications to the residents.

The effect of the recyclable material market always makes that goal a complex challenge. For instance, in November the price we were paid on recyclable cardboard was \$80 a ton. That meant is we sent a truck with ten (10) tons of cardboard to Portland, less our cost (driver, truck, fuel, tolls etc.) we would net \$250. This month the price is \$0 a ton, so it costs us money (about \$350) to deliver it to Portland.

It could be added to our HHW (household waste) but that would make the negative even larger. The pricing fluctuates on recyclables. Plastic and cardboard are the two major recyclables.

Disposal prices are always subject to change and the challenge is only going to grow. Maine has not seen the triple digit tipping fees that other states are seeing, but I suspect it is on the horizon.

We are implementing new cash management measures at the Transfer Station, which will eliminate cash and go to a credit/debit card model. It has been a struggle to have implement best practices for handling cash at the TS, which in the end impacts all taxpayers.

Long term we have had very preliminary discussions as to how we may better handle household waste regionally. The key elements would be to improve service and availability and lower costs. It also may be wise to look at privatizing all aspects of trash removal, as many communities have done successfully.

Community Service Department

(CSD Director, Assistant Director, Program Coordinator)

CSD provides recreational and facilitates community activities in Eliot. There are the above three fulltime employees and depending on the season or the program load there is a fluctuating number of part-time staff (normally less than 15).

We have culled out the "fee based" portion of the operation. The goal is to ensure that program costs are appropriately assessed to users. This will reduce the cost of department operations to the greatest extent possible. There are some situations and activities which either do not lend themselves to being fee based or have historically been seen as "sponsored by the Town"

We will be moving enforcement and oversight of the Boat Basin to the Eliot Police Department, as previously mentioned, CSD will retain scheduling of the pavilion, the Public Works will still be responsible for maintenance. The details are still being developed and the proper outreach to the property owner will be made prior to any change.

E 30-01-04-03 the CSD Director will be implementing a phone app for all participants in activities. The initial set up cost will be covered by this budget line. In future years the cost will migrate to the "user fee" side. This is another department specific technology, but also could be used by the Town to get emergency information out to the public

General Assistance

The General Assistance service is meant to address the needs of the community in need. The General Assistance Administrator follows strict guidelines set by the State of Maine. We have historically been reimbursed by the State for up to 70% of costs associated with General Assistance. This budget's proposed increase is \$5,500 with the largest increase being proposed for "burial" expenses.

We continue to work with various agencies and surrounding communities to address the needs of the underserved community. The idea of a regional one stop approach is appealing from a service model perspective, as well as a long-term cost vantage.

Fixed Assessments

E 62-01-99-30 MSAD #35 estimated request is included as well as the York County assessment. These both represent the best information available as of December 27, 2022. They are subject to change this process and their process progresses.

As the TIF project is beginning in earnest, I expect there will be an increase in professional services related to the project and is reflected in the TM proposed budget. There cost associated with the contractor will come from the bond proceeds. We are awaiting instructions from our auditors as to how we will account for that expenditure in the FY 24 budget.

The Wm. Fogg Library request has been moved to "Fixed Assessments" at the suggestion of the auditors. There is an \$11,311 increase reflecting growing expenses for operations. The total budget for the library is \$291,000, the balance coming from their trust.

Revenue Budget

The FY 24 Revenue budget is based on trends and best information available on December 27, 2022. As with some of the expense budget side.

The property tax and excise tax revenues continue to show strength as values increases. The Planning department revenues are likely to return to pre-pandemic levels.

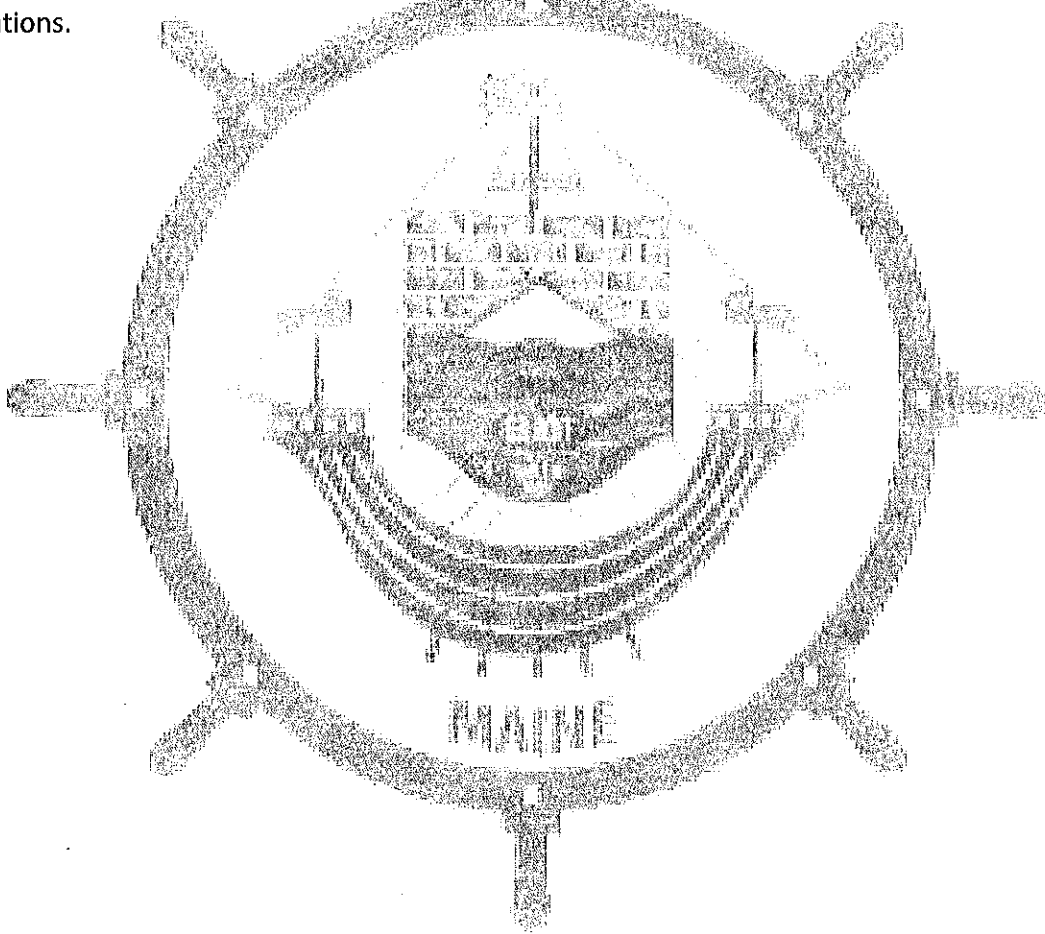
The Police Department revenue picture is more complicated then most as it is significantly influenced by staffing and opportunity. By way of illustration, we there is a great need for detail work, especially for road construction projects. We also have struggled with staffing levels and as previously mentioned will continue to until we have our two recent hires return from the academy.

When there is high demand for construction details, we do not have the staffing for grant reimbursed activities (i.e., OUI, speeding) so you see drops in R 10-05-30 "Grants" revenue and increases in R 10-05-01 "Outside Details" revenue.

The Chief and I both feel with a modest amount of focus and oversight by the PD we will see increases in the Boat Basin Revenue. This is only possible to attempt with the new hires and seasonal staffing at the Basin (included in proposed budget).

We have taken a close look at Transfer Station revenues and I believe we have to strive to develop a more accurate depiction of the revenue stream. We have experienced issues related to cash reconciliation, there is a sense the receipts are not accurately reflected in the revenue budget. We will be giving additional training and attention to the Transfer Station in the New Year. It is important for us to give the employees the resources necessary for success.

Community Service Department will be an area we spend extra time in the coming months to ensure both on the revenue and expense side we are building an accurate picture of the operations.



| Department | Division | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual | Town Manager Proposed | Budget Comm. Proposed |
|-------------------------------|-----------|--------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|-----------------------|
| REVENUES | | | | | | | | |
| Gen Gov't | Admin | Prop Tax | 14,472,509.81 | 15,197,778.43 | 15,571,861.67 | 7,725,812.71 | 15,751,861.83 | |
| Gen Gov't | Admin | Abatements | -44,207.28 | -37,673.33 | 0.00 | 0.00 | 0.00 | |
| Gen Gov't | Admin | Excise Tax | 1,281,264.53 | 1,268,473.98 | 1,500,000.00 | 531,361.69 | 1,500,000.00 | |
| Gen Gov't | Admin | Rapid Boats | 0.00 | 0.00 | 0.00 | 269.20 | 2,000.00 | |
| Gen Gov't | Admin | Boat Excise | 12,422.20 | 11,618.98 | 17,800.00 | 1,009.48 | 15,000.00 | |
| Gen Gov't | Admin | Rapid Renew | 424,060.78 | 403,091.98 | 350,000.00 | 190,441.39 | 405,500.00 | |
| Gen Gov't | Admin | Int on Taxes | 25,222.03 | 24,282.44 | 27,000.00 | 9,358.91 | 26,000.00 | |
| Gen Gov't | Admin | Tax Liens | 6,521.74 | 5,451.17 | 9,000.00 | 3,751.47 | 6,500.00 | |
| Gen Gov't | Admin | Clerk Fees | 40,880.62 | 39,110.30 | 40,000.00 | 16,348.70 | 40,000.00 | |
| Gen Gov't | Admin | Dog Return | 100.00 | 357.00 | 700.00 | 0.00 | 450.00 | |
| Gen Gov't | Admin | Plumbing | 11,466.25 | 8,252.50 | 11,000.00 | 3,312.50 | 11,500.00 | |
| Gen Gov't | Admin | Wastewater | 0.00 | 0.00 | 0.00 | 15.00 | 0.00 | |
| Gen Gov't | Admin | Building | 79,333.40 | 86,584.43 | 80,000.00 | 17,763.10 | 75,000.00 | |
| Gen Gov't | Admin | Electrical | 8,900.00 | 7,705.00 | 8,000.00 | 1,930.00 | 8,000.00 | |
| Gen Gov't | Admin | Marijuana | 34,000.00 | 80,750.00 | 55,000.00 | 34,000.00 | 66,000.00 | |
| Gen Gov't | Admin | Pub Safety | 43,192.90 | 20,858.65 | 0.00 | 12,450.00 | 27,500.00 | |
| Gen Gov't | Admin | Rev Sharing | 576,348.94 | 867,205.09 | 450,000.00 | 451,610.76 | 780,000.00 | |
| Gen Gov't | Admin | Tree Growth | 2,032.04 | 3,241.07 | 0.00 | 3,740.99 | 3,800.00 | |
| Gen Gov't | Admin | Veterans | 9,292.00 | 7,848.00 | 0.00 | 6,890.00 | 8,000.00 | |
| Gen Gov't | Admin | BETE Reimb. | 83,063.00 | 80,472.00 | 0.00 | 0.00 | 78,000.00 | |
| Gen Gov't | Admin | TIF Admin. | 0.00 | 0.00 | 1,404,000.00 | 0.00 | 600,000.00 | |
| Gen Gov't | Admin | Homestead | 429,611.00 | 462,299.00 | 0.00 | 419,535.00 | 425,000.00 | |
| Gen Gov't | Admin | Snowmobile | 748.06 | 827.50 | 800.00 | 0.00 | 800.00 | |
| Gen Gov't | Admin | Use of Sewer Funds | 0.00 | 0.00 | 135600 | 0.00 | 36,750.00 | |
| Admin Total | | | 17,496,762.02 | 18,538,534.19 | 19,660,761.67 | 9,429,600.90 | 19,867,661.83 | 0.00 |
| Gen Gov't | Town Comm | Bd of Appeal | 900.00 | 1,050.00 | 1,200.00 | 0.00 | 1,000.00 | |
| Gen Gov't | Town Comm | Planning Bd. | 23,035.00 | 9,625.00 | 20,000.00 | 11,025.00 | 22,000.00 | |
| Town Committees Total | | | 23,935.00 | 10,675.00 | 21,200.00 | 11,025.00 | 23,000.00 | 0.00 |
| O/S Agencies | | Aging | 2,152.00 | 0.00 | 0.00 | 0.00 | 100.00 | |
| Outside Agencies Total | | | 2,152.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 |
| Public Sfty | Fire | Fire Dept. | 1,933.00 | 1,140.04 | 0.00 | 0.00 | 500.00 | |
| Fire Department Total | | | 1,933.00 | 1,140.04 | 0.00 | 0.00 | 500.00 | 0.00 |

| Department | Division | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual | Town Manager Proposed | Budget Comm. Proposed |
|------------------------|--------------|---------------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|-----------------------|
| REVENUES CONT'D | | | | | | | | |
| Public Sfty | SRO | SRO | 0.00 | 0.00 | 95,914.00 | 0.00 | 100,000.00 | |
| Public Sfty | Police | Outside Act. | 11,771.28 | 19,964.97 | 20,000.00 | 23,627.00 | 32,000.00 | |
| Public Sfty | Police | Accident Rpt | 600.00 | 800.00 | 800.00 | 320.00 | 700.00 | |
| Public Sfty | Police | Weapons | 292.00 | 350.00 | 300.00 | 85.00 | 300.00 | |
| Public Sfty | Police | Grant Reimbursements | 9,261.23 | 18,171.19 | 25,000.00 | 2,500.00 | 13,500.00 | |
| Public Sfty | Animal Ctl | Animal Ctl | 1,519.00 | 6,517.00 | 3,000.00 | 592.00 | 3,500.00 | |
| Public Sfty | Harbor Mstr | Basin/Harbor | 39,547.00 | 33,295.60 | 39,000.00 | 14,381.00 | 49,500.00 | |
| | | Police Department Total | 62,990.51 | 79,098.76 | 184,014.00 | 41,505.00 | 199,500.00 | 0.00 |
| Public Works | Highway Dept | D.O.T. Roads | 33,500.00 | 35,856.00 | 35,000.00 | 39,436.00 | 41,000.00 | |
| | | Highway Department Total | 33,500.00 | 35,856.00 | 35,000.00 | 39,436.00 | 41,000.00 | 0.00 |
| Public Works | T-Station | Pay/Per Bag | 0.00 | 783.25 | 65,000.00 | 0.00 | 0.00 | |
| Public Works | T-Station | Aluminum Can | 2,539.50 | 3,911.22 | 2,000.00 | 1,238.08 | 2,500.00 | |
| Public Works | T-Station | Redemptions | 16,896.81 | 10,485.38 | 15,000.00 | 6,436.85 | 14,000.00 | |
| Public Works | T-Station | Fluorescent | 941.11 | 672.75 | 0.00 | 263.50 | 500.00 | |
| Public Works | T-Station | Bulky Waste | 17,264.00 | 21,169.00 | 20,000.00 | 18,381.00 | 31,000.00 | |
| Public Works | T-Station | E Waste | 5,557.00 | 4,751.00 | 5,500.00 | 1,795.50 | 4,500.00 | |
| Public Works | T-Station | Wood Debris | 27,958.00 | 28,725.00 | 20,000.00 | 5,065.00 | 15,000.00 | |
| Public Works | T-Station | AC/Refrig. | 3,610.00 | 3,490.00 | 3,000.00 | 2,400.00 | 3,200.00 | |
| Public Works | T-Station | Corr.Cardbrd | 582.40 | 7,167.75 | 7,000.00 | 2,130.85 | 5,000.00 | |
| Public Works | T-Station | #1 Plastic | 3,904.40 | 262.30 | 3,000.00 | 228.00 | 1,200.00 | |
| Public Works | T-Station | Light Steel | 7,047.14 | 10,034.22 | 8,000.00 | 5,180.72 | 10,000.00 | |
| Public Works | T-Station | #2 Plastic | 260.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| Public Works | T-Station | HDPE Plastic | 9,517.64 | 10,029.33 | 6,000.00 | 1,155.80 | 4,500.00 | |
| Public Works | T-Station | Tin Cans | 44.64 | 655.38 | 0.00 | -2,175.80 | 0.00 | |
| Public Works | T-Station | Asphalt | 200.00 | 80.00 | 0.00 | 0.00 | 100.00 | |
| Public Works | T-Station | Haz. Waste | 1,550.75 | 3,531.00 | 2,000.00 | 905.00 | 1,800.00 | |
| Public Works | T-Station | Other Recyc. | 1,469.52 | 5,553.92 | 1,200.00 | 299.90 | 1,000.00 | |
| Public Works | T-Station | Com/Bin/Turn | 90.00 | 45.00 | 0.00 | 0.00 | 100.00 | |
| | | Transfer Station Total | 99,432.91 | 111,346.50 | 157,700.00 | 43,304.40 | 94,400.00 | 0.00 |
| CSD | General | Mentoring | 0.00 | 0.00 | 11,500.00 | 0.00 | 0.00 | |
| CSD Fee Based | Programming | Adult Activities | 1,254.99 | 350.00 | 537.00 | 3,215.00 | 6,400.00 | |
| CSD Fee Based | Programming | Youth Activities | 170,501.29 | 244,629.11 | 310,610.00 | 97,501.55 | 225,000.00 | |
| CSD Fee Based | Programming | Special Activities | 225.00 | 17,658.25 | 26,856.00 | 10,581.25 | 22,600.00 | |
| CSD Fee Based | Programming | Donations/Sponsorships | 3,538.85 | 6,583.00 | 9,257.00 | 3,517.21 | 8,100.00 | |
| CSD Fee Based | Programming | Town Parks | 1,820.00 | 5,050.00 | 7,740.00 | 1,300.00 | 3,000.00 | |
| | | CSD Total | 177,340.13 | 274,270.36 | 366,500.00 | 116,115.01 | 265,100.00 | 0.00 |

| Department | Division | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual | Town Manager Proposed | Budget Comm. Proposed |
|------------------------|-------------------------|--------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|
| REVENUES CONT'D | | | | | | | | |
| General Asst | General | G/A Reimb. | 7,362.46 | 2,835.51 | 7,300.00 | 4,200.60 | 9,000.00 | |
| | GA Total | | 7,362.46 | 2,835.51 | 7,300.00 | 4,200.60 | 9,000.00 | 0.00 |
| Town Sewer | General | S/W Better. | 20,125.00 | 5,025.00 | 0.00 | 0.00 | 5,000.00 | |
| Town Sewer | General | Sewer U/Fees | 254,466.33 | 239,252.10 | 0.00 | 128,049.85 | 252,000.00 | |
| Town Sewer | General | Sewer Supp | 120.00 | 120.00 | 0.00 | 60.00 | 120.00 | |
| Town Sewer | General | Sewer Abate | -148.21 | 0.00 | 0.00 | 0.00 | 0.00 | |
| Town Sewer | General | Sewer Int | 2,799.70 | 1,722.22 | 0.00 | 962.47 | 1,200.00 | |
| Town Sewer | General | Sewer Ln Int | 519.16 | 680.32 | 0.00 | 437.71 | 200.00 | |
| Town Sewer | General | Sewer Cost | 1,366.42 | 1,374.72 | 0.00 | 1,034.73 | 1,350.00 | |
| Town Sewer | General | Sewer Flat | 257,590.03 | 260,470.43 | 0.00 | 130,290.39 | 260,000.00 | |
| Town Sewer | General | Sewer Res. | 99,091.22 | 101,358.34 | 0.00 | 50,888.06 | 100,000.00 | |
| | Town Sewer Total | | 635,929.65 | 610,003.13 | 0.00 | 311,723.21 | 619,870.00 | 0.00 |
| Misc. AC'S | Misc. | Insurance | 0.00 | 0.00 | 0.00 | 7,373.00 | 4,000.00 | |
| Misc. AC'S | Misc. | Misc. | 13,825.35 | 10,145.92 | 5,000.00 | 2,156.66 | 5,000.00 | |
| | Misc. Total | | 13,825.35 | 10,145.92 | 5,000.00 | 9,529.66 | 9,000.00 | 0.00 |
| Grand Total | | | 18,555,163.03 | 19,673,905.41 | 20,437,475.67 | 10,006,439.78 | 21,129,131.83 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|---------------------------|----------|----------------------------------|-------------------------------|---------------------|---------------------|---------------------|---------------------------|---------------------|-----------------------|-----------------------|
| ADMINISTRATION - A | | | | | | | | | | |
| Gen Gov't | Admin | Salaries | Regular | 240,377.63 | 279,512.10 | 261,629.60 | 126,406.37 | 326,439.00 | 326,439.00 | 0.00 |
| Gen Gov't | Admin | Salaries | Select Board Stipend | 5,962.40 | 5,962.40 | 5,962.40 | 2,981.20 | 5,962.40 | 5,962.40 | 0.00 |
| Gen Gov't | Admin | Salaries | Overtime | 8,569.62 | 2,934.33 | 2,500.00 | 583.86 | 4,800.00 | 4,800.00 | 0.00 |
| | | Salaries Total | | 254,909.65 | 288,408.83 | 270,092.00 | 129,971.43 | 337,201.40 | 337,201.40 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | Human Resources | 0.00 | 454.96 | 0.00 | 30.00 | 2,000.00 | 2,000.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | Training/Wellness | 2,335.98 | 2,257.26 | 14,200.00 | 10,591.85 | 25,000.00 | 25,000.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | Mileage | 358.03 | 484.59 | 1,500.00 | 1,709.49 | 1,900.00 | 1,900.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | Unemployment Insurance | 0.00 | 1,523.63 | 5,000.00 | 0.00 | 3,500.00 | 3,500.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | Worker's Comp. Insurance | 69,762.90 | 61,155.30 | 73,000.00 | 86,070.60 | 79,400.00 | 79,400.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | Health Insurance | 435,806.09 | 445,389.33 | 561,864.00 | 197,831.34 | 475,234.00 | 475,234.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | FICA | 135,752.79 | 140,157.28 | 146,116.00 | 69,757.84 | 191,191.00 | 191,191.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | Medicare | 31,748.11 | 32,778.97 | 34,173.00 | 16,314.34 | 38,695.00 | 38,695.00 | 0.00 |
| Gen Gov't | Admin | Employee Benefits | MPERS | 223,230.64 | 205,828.07 | 277,424.00 | 101,550.37 | 199,879.00 | 199,879.00 | 0.00 |
| | | Employee Benefits Total | | 898,994.54 | 890,029.39 | 1,113,277.00 | 483,855.83 | 1,016,799.00 | 1,016,799.00 | 0.00 |
| Gen Gov't | Admin | Community Relations | Advertising/Public Notices | 5,024.30 | 1,597.39 | 5,300.00 | 2,451.09 | 4,900.00 | 4,900.00 | 0.00 |
| Gen Gov't | Admin | Community Relations | Services/Outreach | 416.87 | 0.00 | 600.00 | 200.00 | 200.00 | 200.00 | 0.00 |
| Gen Gov't | Admin | Community Relations | Awards | 0.00 | 696.96 | 500.00 | 128.00 | 500.00 | 500.00 | 0.00 |
| | | Community Relations Total | | 5,441.17 | 2,294.35 | 6,400.00 | 2,579.09 | 5,600.00 | 5,600.00 | 0.00 |
| Gen Gov't | Admin | Service Fees | Communications | 5,678.10 | 7,472.18 | 6,840.00 | 3,023.00 | 6,100.00 | 6,100.00 | 0.00 |
| Gen Gov't | Admin | Service Fees | Prof. Association Memberships | 13,954.00 | 13,974.44 | 16,065.00 | 2,247.00 | 17,500.00 | 17,500.00 | 0.00 |
| Gen Gov't | Admin | Service Fees | Sec Alarm | 624.00 | 624.00 | 650.00 | 648.00 | 1,000.00 | 1,000.00 | 0.00 |
| Gen Gov't | Admin | Service Fees | Video Stream | 2,750.00 | 3,025.00 | 3,000.00 | 1,250.00 | 3,500.00 | 3,500.00 | 0.00 |
| Gen Gov't | Admin | Service Fees | Printing & Reproduction | 4,685.42 | 4,808.40 | 6,250.00 | 1,543.14 | 7,200.00 | 7,200.00 | 0.00 |
| Gen Gov't | Admin | Service Fees | Consulting | 0.00 | 0.00 | 0.00 | 0.00 | 4,000.00 | 4,000.00 | 0.00 |
| Gen Gov't | Admin | Service Fees | Finance | 13,464.00 | 8,480.47 | 15,000.00 | 4,625.76 | 7,000.00 | 7,000.00 | 0.00 |
| | | Service Fees Total | | 41,155.52 | 38,384.49 | 47,805.00 | 13,336.90 | 46,300.00 | 46,300.00 | 0.00 |
| Gen Gov't | Admin | Contract Svc | Auditor | 3,315.00 | 27,285.00 | 16,000.00 | 10,000.00 | 14,000.00 | 14,000.00 | 0.00 |
| Gen Gov't | Admin | Contract Svc | Legal Serv. | 81,031.54 | 58,822.45 | 70,000.00 | 16,322.59 | 60,000.00 | 60,000.00 | 0.00 |
| Gen Gov't | Admin | Contract Svc | Records | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Gen Gov't | Admin | Contract Svc | Equip. Lease | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Contract Svc Total | | 84,346.54 | 86,107.45 | 86,000.00 | 26,322.59 | 74,000.00 | 74,000.00 | 0.00 |
| Gen Gov't | Admin | Technology | Hardware Expenses | 0.00 | 0.00 | 0.00 | 646.45 | 4,500.00 | 4,500.00 | 0.00 |
| Gen Gov't | Admin | Technology | Software Expenses | 25,063.82 | 29,266.70 | 61,600.00 | 21,682.77 | 65,000.00 | 65,000.00 | 0.00 |
| Gen Gov't | Admin | Technology | Tech./IT Service Expenses | 43,044.60 | 45,300.89 | 45,500.00 | 26,458.62 | 48,000.00 | 48,000.00 | 0.00 |
| | | Technology Total | | 68,108.42 | 74,567.59 | 107,100.00 | 48,787.84 | 117,500.00 | 117,500.00 | 0.00 |
| Gen Gov't | Admin | Utilities | Electricity | 3,882.06 | 1,226.02 | 6,000.00 | 363.09 | 4,000.00 | 4,000.00 | 0.00 |
| Gen Gov't | Admin | Utilities | Water | 668.24 | 663.01 | 700.00 | 184.60 | 700.00 | 700.00 | 0.00 |
| | | Utilities Total | | 4,550.30 | 1,889.03 | 6,700.00 | 547.69 | 4,700.00 | 4,700.00 | 0.00 |
| Gen Gov't | Admin | Supplies | Postage | 10,157.02 | 11,591.07 | 15,500.00 | 7,514.58 | 16,500.00 | 16,500.00 | 0.00 |
| Gen Gov't | Admin | Supplies | Dept./Office | 12,294.49 | 8,922.33 | 12,000.00 | 3,405.94 | 10,000.00 | 10,000.00 | 0.00 |
| | | Supplies Total | | 22,451.51 | 20,513.40 | 27,500.00 | 10,920.52 | 26,500.00 | 26,500.00 | 0.00 |
| Gen Gov't | Admin | Rep. & Maint | Equipment | 0.00 | 0.00 | 0.00 | 904.00 | 2,000.00 | 2,000.00 | 0.00 |
| Gen Gov't | Admin | Rep. & Maint | Building | 5,600.92 | 8,928.63 | 11,000.00 | 4,296.21 | 12,000.00 | 12,000.00 | 0.00 |
| | | Rep. & Maint Total | | 5,600.92 | 8,928.63 | 11,000.00 | 5,200.21 | 14,000.00 | 14,000.00 | 0.00 |
| Gen Gov't | Admin | Insurance | Property & Casualty | 66,059.00 | 67,079.00 | 73,000.00 | 0.00 | 74,352.00 | 74,352.00 | 0.00 |
| | | Insurance Total | | 66,059.00 | 67,079.00 | 73,000.00 | 0.00 | 74,352.00 | 74,352.00 | 0.00 |
| | | Admin Total | | 1,451,617.57 | 1,478,202.16 | 1,748,874.00 | 721,522.10 | 1,716,952.40 | 1,716,952.40 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|---------------------------|----------------|----------------------------------|-----------------------------|-------------------|-------------------|-------------------|---------------------------|--------------------|-----------------------|-----------------------|
| CLERK'S OFFICE - A | | | | | | | | | | |
| Gen Gov't | Clerks' Office | Salaries | Regular | 212,479.44 | 203,162.20 | 236,295.00 | 96,623.79 | 259,130.00 | 259,130.00 | 0.00 |
| Gen Gov't | Clerks' Office | Salaries | Overtime | 340.30 | 3,463.42 | 1,700.00 | 4,402.04 | 2,200.00 | 2,200.00 | 0.00 |
| | | Salaries Total | | 212,819.74 | 206,625.62 | 237,995.00 | 101,025.83 | 261,330.00 | 261,330.00 | 0.00 |
| Gen Gov't | Clerks' Office | Employee Benefits | Training/Wellness | 110.00 | 622.44 | 3,500.00 | 240.00 | 9,000.00 | 9,000.00 | 0.00 |
| Gen Gov't | Clerks' Office | Employee Benefits | Mileage | 0.00 | 79.52 | 750.00 | | 400.00 | 400.00 | 0.00 |
| | | Employee Benefits Total | | 110.00 | 701.96 | 4,250.00 | 240.00 | 9,400.00 | 9,400.00 | 0.00 |
| Gen Gov't | Clerks' Office | Community Relations | Advertising/Public Notices | 0.00 | 151.98 | 0.00 | 1,454.99 | 800.00 | 800.00 | 0.00 |
| Gen Gov't | Clerks' Office | Community Relations | Services/Outreach | 0.00 | 0.00 | 0.00 | | 800.00 | 800.00 | 0.00 |
| | | Community Relations Total | | 0.00 | 151.98 | 0.00 | 1,454.99 | 1,600.00 | 1,600.00 | 0.00 |
| Gen Gov't | Clerks' Office | Service Fees | Record Pres. & Codification | 0.00 | 0.00 | 0.00 | | 12,000.00 | 12,000.00 | 0.00 |
| Gen Gov't | Clerks' Office | Service Fees | Tran Liens | 3,876.00 | 3,376.00 | 7,200.00 | 2,606.80 | 6,000.00 | 6,000.00 | 0.00 |
| | | Service Fees Total | | 3,876.00 | 3,376.00 | 7,200.00 | 2,606.80 | 18,000.00 | 18,000.00 | 0.00 |
| Gen Gov't | Clerks' Office | Supplies | Dept./Office | 0.00 | 89.60 | 0.00 | 12.95 | 100.00 | 100.00 | 0.00 |
| | | Supplies Total | | 0.00 | 89.60 | 0.00 | 12.95 | 100.00 | 100.00 | 0.00 |
| | | Clerks' Office Total | | 216,805.74 | 210,945.16 | 249,445.00 | 105,340.57 | 290,430.00 | 290,430.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|----------------------------|----------|----------------------------------|----------------------------|---------------------|---------------------|---------------------|---------------------------|---------------------|-----------------------|-----------------------|
| LAND USE OFFICE - A | | | | | | | | | | |
| Gen Gov't | Land Use | Salaries | Regular | 245,075.29 | 262,852.58 | 279,290.00 | 117,886.13 | 293,291.00 | 293,291.00 | 0.00 |
| Gen Gov't | Land Use | Salaries | Overtime | 1,205.38 | 5,254.87 | 1,300.00 | 1,884.45 | 2,000.00 | 2,000.00 | 0.00 |
| | | Salaries Total | | 246,280.67 | 268,107.45 | 280,590.00 | 119,770.58 | 295,291.00 | 295,291.00 | 0.00 |
| Gen Gov't | Land Use | Employee Benefits | Training/Wellness | 295.00 | 1,460.61 | 2,000.00 | 396.00 | 2,000.00 | 2,000.00 | 0.00 |
| Gen Gov't | Land Use | Employee Benefits | Mileage | 237.35 | 1,782.66 | 2,000.00 | | 3,000.00 | 3,000.00 | 0.00 |
| | | Employee Benefits Total | | 532.35 | 3,243.27 | 4,000.00 | 396.00 | 5,000.00 | 5,000.00 | 0.00 |
| Gen Gov't | Land Use | Community Relations | Advertising/Public Notices | 0.00 | 0.00 | 0.00 | | 5,000.00 | 5,000.00 | 0.00 |
| Gen Gov't | Land Use | Community Relations | Services/Outreach | 0.00 | 0.00 | 0.00 | 310.00 | 500.00 | 500.00 | 0.00 |
| | | Community Relations Total | | 0.00 | 0.00 | 0.00 | 310.00 | 5,500.00 | 5,500.00 | 0.00 |
| Gen Gov't | Land Use | Service Fees | Communications | 0.00 | 0.00 | 350.00 | | 800.00 | 800.00 | 0.00 |
| Gen Gov't | Land Use | Service Fees | Consulting | 262.50 | 2,315.40 | 8,000.00 | 1,471.25 | 8,000.00 | 8,000.00 | 0.00 |
| | | Service Fees Total | | 262.50 | 2,315.40 | 8,350.00 | 1,471.25 | 8,800.00 | 8,800.00 | 0.00 |
| Gen Gov't | Land Use | Contract Svc | Mapping | 12,686.25 | 13,317.00 | 22,900.00 | 9,747.50 | 23,900.00 | 23,900.00 | 0.00 |
| Gen Gov't | Land Use | Contract Svc | Dept. Specific Tech | 9,990.00 | 22,951.00 | 28,000.00 | 24,560.25 | 15,000.00 | 15,000.00 | 0.00 |
| Gen Gov't | Land Use | Contract Svc | Contract Maint. | 0.00 | 0.00 | 0.00 | | 2,000.00 | 2,000.00 | 0.00 |
| | | Contract Svc Total | | 22,676.25 | 36,268.00 | 50,900.00 | 34,307.75 | 40,900.00 | 40,900.00 | 0.00 |
| Gen Gov't | Land Use | Supplies | Dept./Office | 0.00 | 145.97 | 0.00 | | 200.00 | 200.00 | 0.00 |
| | | Supplies Total | | 0.00 | 145.97 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00 |
| | | Land Use Total | | 269,751.77 | 310,080.09 | 343,840.00 | 156,255.58 | 355,691.00 | 355,691.00 | 0.00 |
| Gen Gov't Total | | | | 1,938,175.08 | 1,999,227.41 | 2,342,159.00 | 983,118.25 | 2,363,073.40 | 2,363,073.40 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|---------------------------|--------------|---------------------------|--------|-------------|-------------|-------------|---------------------------|--------------------|-----------------------|-----------------------|
| Gen Gov Proj | Town Hall Ex | Misc. | Misc. | | 27,816.00 | 0.00 | | | | |
| | | Misc. Total | | 0.00 | 27,816.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | | | 0.00 | 27,816.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Town Hall Ex Total | | | | | | | | |
| Gen Gov Proj | Senior Taxpa | Misc. | Misc. | | 3,481.00 | 0.00 | | | | |
| | | Misc. Total | | 0.00 | 3,481.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | | | 0.00 | 3,481.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Gen Gov Proj Total | | | 0.00 | 31,297.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |

GENERAL GOV'T PROJECTS

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|------------------------|-----------|----------------------------------|----------------------------|------------------|------------------|------------------|---------------------------|--------------------|-----------------------|-----------------------|
| ELECTIONS - B | | | | | | | | | | |
| Elections | Elections | Salaries | Regular | 11,999.72 | 3,945.79 | 11,329.00 | 2,795.48 | 8,500.00 | 8,500.00 | 0.00 |
| | | Salaries | Overtime | | 3,858.84 | 0.00 | 1,970.30 | 300.00 | 300.00 | 300.00 |
| | | Salaries Total | | 11,999.72 | 7,804.63 | 11,329.00 | 4,765.78 | 8,800.00 | 8,800.00 | 0.00 |
| Elections | Elections | Employee Benefits | FICA | 992.60 | 483.91 | 702.00 | 295.47 | See Admin Fund | See Admin Fund | 0.00 |
| | | Employee Benefits | Medicare | 232.14 | 113.16 | 164.00 | 69.12 | See Admin Fund | See Admin Fund | 0.00 |
| | | Employee Benefits Total | | 1,224.74 | 597.07 | 866.00 | 364.59 | 0.00 | 0.00 | 0.00 |
| Elections | Elections | Community Relations | Advertising/Public Notices | 0.00 | 0.00 | 1,600.00 | 0.00 | 1,600.00 | 1,600.00 | 0.00 |
| | | Community Relations Total | | 0.00 | 0.00 | 1,600.00 | 0.00 | 1,600.00 | 1,600.00 | 0.00 |
| Elections | Elections | Service Fees | Ballots | 4,598.46 | 3,602.54 | 4,500.00 | 1,608.29 | 4,500.00 | 4,000.00 | 0.00 |
| | | Service Fees | Tabulation | 2,917.88 | 2,654.20 | 4,500.00 | 1,195.00 | 4,500.00 | 4,000.00 | 0.00 |
| | | Service Fees Total | | 7,516.34 | 6,256.74 | 9,000.00 | 2,803.29 | 9,000.00 | 8,000.00 | 0.00 |
| Elections | Elections | Contract Svc | Equip Lease | 1,817.00 | 2,000.00 | 3,200.00 | 0.00 | 3,200.00 | 3,200.00 | 0.00 |
| | | Contract Svc Total | | 1,817.00 | 2,000.00 | 3,200.00 | 0.00 | 3,200.00 | 3,200.00 | 0.00 |
| Elections | Elections | Supplies | Election Supplies | 10,117.19 | 438.49 | 2,250.00 | 187.90 | 2,500.00 | 2,000.00 | 0.00 |
| | | Supplies Total | | 10,117.19 | 438.49 | 2,250.00 | 187.90 | 2,500.00 | 2,000.00 | 0.00 |
| Elections Total | | | | 32,674.99 | 17,096.93 | 28,245.00 | 8,121.56 | 25,100.00 | 23,600.00 | 0.00 |
| Elections Total | | | | 32,674.99 | 17,096.93 | 28,245.00 | 8,121.56 | 25,100.00 | 23,600.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|----------------------------|----------|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|--------------------|-----------------------|-----------------------|
| FIRE DEPARTMENT - C | | | | | | | | | | |
| Public Sfty | Fire | Salaries | Regular | 112,588.49 | 135,105.93 | 153,467.00 | 94,341.27 | 209,279.00 | 209,279.00 | 0.00 |
| Public Sfty | Fire | Salaries | EMA | 0.00 | 0.00 | 0.00 | | 12,000.00 | 12,000.00 | 0.00 |
| | | Salaries Total | | 112,588.49 | 135,105.93 | 153,467.00 | 94,341.27 | 221,279.00 | 221,279.00 | 0.00 |
| Public Sfty | Fire | Employee Benefits | Training/Wellness | 3,594.41 | 6,862.76 | 5,000.00 | 2,945.09 | 7,000.00 | 7,000.00 | 0.00 |
| Public Sfty | Fire | Employee Benefits | Mileage | 0.00 | 0.00 | 250.00 | | 250.00 | 250.00 | 0.00 |
| Public Sfty | Fire | Employee Benefits | Uniforms | 199.25 | 0.00 | 750.00 | 58.25 | 1,000.00 | 1,000.00 | 0.00 |
| | | Employee Benefits Total | | 3,793.66 | 6,862.76 | 6,000.00 | 3,003.34 | 8,250.00 | 8,250.00 | 0.00 |
| Public Sfty | Fire | Service Fees | Communications | 9,592.81 | 9,364.53 | 9,600.00 | 3,955.37 | 10,600.00 | 10,600.00 | 0.00 |
| | | Service Fees Total | | 9,592.81 | 9,364.53 | 9,600.00 | 3,955.37 | 10,600.00 | 10,600.00 | 0.00 |
| Public Sfty | Fire | Emer. Mngmnt | EMA Supplies | 0.00 | 189.77 | 1,000.00 | 904.62 | 1,000.00 | 1,000.00 | 0.00 |
| | | Emer. Mngmnt Total | | 0.00 | 189.77 | 1,000.00 | 904.62 | 1,000.00 | 1,000.00 | 0.00 |
| Public Sfty | Fire | Contract Svc | SCBA Maint | 3,558.08 | 424.62 | 3,550.00 | | 4,000.00 | 4,000.00 | 0.00 |
| Public Sfty | Fire | Contract Svc | FD Equip. Testing | 4,000.95 | 3,991.35 | 5,200.00 | 1,075.00 | 5,900.00 | 5,900.00 | 0.00 |
| | | Contract Svc Total | | 7,559.03 | 4,415.97 | 8,750.00 | 1,075.00 | 9,900.00 | 9,900.00 | 0.00 |
| Public Sfty | Fire | Utilities | Heating | 5,263.28 | 9,728.81 | 7,000.00 | 764.10 | 12,000.00 | 10,500.00 | 0.00 |
| Public Sfty | Fire | Utilities | Electricity | 3,487.50 | 1,819.56 | 3,500.00 | 756.00 | 4,700.00 | 4,700.00 | 0.00 |
| Public Sfty | Fire | Utilities | Water | 109.95 | 149.08 | 175.00 | 73.30 | 200.00 | 200.00 | 0.00 |
| | | Utilities Total | | 8,860.73 | 11,697.45 | 10,675.00 | 1,593.40 | 16,900.00 | 15,400.00 | 0.00 |
| Public Sfty | Fire | Supplies | Postage | 0.00 | 0.00 | 50.00 | 35.00 | 50.00 | 50.00 | 0.00 |
| Public Sfty | Fire | Supplies | Fuel | 3,851.79 | 5,761.42 | 5,500.00 | 4,983.20 | 9,000.00 | 9,000.00 | 0.00 |
| Public Sfty | Fire | Supplies | Dept./Office | 732.24 | 902.29 | 750.00 | 380.49 | 900.00 | 900.00 | 0.00 |
| Public Sfty | Fire | Supplies | Fire Dept. | 7,626.71 | 13,579.19 | 12,500.00 | 8,439.69 | 14,500.00 | 14,500.00 | 0.00 |
| | | Supplies Total | | 12,210.74 | 20,242.90 | 18,800.00 | 13,838.38 | 24,450.00 | 24,450.00 | 0.00 |
| Public Sfty | Fire | Rep. & Maint | Equipment | 1,321.97 | 1,138.39 | 2,500.00 | 399.64 | 2,800.00 | 2,800.00 | 0.00 |
| Public Sfty | Fire | Rep. & Maint | Vehicle | 9,850.48 | 4,069.01 | 11,000.00 | 10,340.09 | 12,500.00 | 12,500.00 | 0.00 |
| Public Sfty | Fire | Rep. & Maint | Building | 4,763.07 | 4,972.44 | 7,400.00 | 2,588.36 | 7,500.00 | 7,500.00 | 0.00 |
| | | Rep. & Maint Total | | 15,935.52 | 10,179.84 | 20,900.00 | 13,328.09 | 22,800.00 | 22,800.00 | 0.00 |
| Public Sfty | Fire | Insurance | Fire Fighter | 0.00 | 0.00 | 1,400.00 | | 1,400.00 | 1,400.00 | 0.00 |
| | | Insurance Total | | 0.00 | 0.00 | 1,400.00 | 0.00 | 1,400.00 | 1,400.00 | 0.00 |
| | | Fire Total | | 170,540.98 | 198,059.15 | 230,592.00 | 132,039.47 | 316,579.00 | 315,079.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|------------------------------|----------|----------------------------------|----------------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|-----------------------|-----------------------|
| POLICE DEPARTMENT - D | | | | | | | | | | |
| Public Sfty | Police | Salaries | Regular | 138,340.20 | 146,143.86 | 161,244.00 | 75,431.40 | 170,416.00 | 170,416.00 | 0.00 |
| Public Sfty | Police | Salaries | Union | 417,944.73 | 465,484.02 | 542,714.00 | 188,181.38 | 601,866.00 | 601,866.00 | 0.00 |
| Public Sfty | Police | Salaries | Reserve | 4,224.23 | 6,326.58 | 5,000.00 | 455.62 | 4,000.00 | 4,000.00 | 0.00 |
| Public Sfty | Police | Salaries | Outside Act | 6,467.50 | 22,880.00 | 20,000.00 | 16,915.00 | 32,000.00 | 32,000.00 | 0.00 |
| Public Sfty | Police | Salaries | Overtime | 58,255.83 | 70,591.52 | 55,000.00 | 41,478.77 | 72,600.00 | 72,600.00 | 0.00 |
| Public Sfty | Police | Salaries | Grant Enforc | 14,515.28 | 6,821.36 | 20,000.00 | | 9,000.00 | 9,000.00 | 0.00 |
| Public Sfty | Police | Salaries | Harbormaster | 7,244.16 | 7,902.72 | 8,298.00 | 693.60 | 4,500.00 | 4,500.00 | 0.00 |
| Public Sfty | Police | Salaries | Boat Basin Seasonal Staff | | | | | 78,000.00 | 78,000.00 | 0.00 |
| | | Salaries Total | | 646,991.93 | 726,150.06 | 812,256.00 | 323,155.77 | 894,382.00 | 894,382.00 | 0.00 |
| Public Sfty | Police | Employee Benefits | Training/Wellness | 18,678.22 | 14,337.52 | 16,500.00 | 2,767.70 | 16,500.00 | 16,500.00 | 0.00 |
| Public Sfty | Police | Employee Benefits | Uniforms | 26,310.92 | 4,965.51 | 4,250.00 | 3,265.86 | 6,000.00 | 6,000.00 | 0.00 |
| | | Employee Benefits Total | | 44,989.14 | 19,303.03 | 20,750.00 | 6,033.56 | 22,500.00 | 22,500.00 | 0.00 |
| Public Sfty | Police | Community Relations | Advertising/Public Notices | 0.00 | 0.00 | 200.00 | | 200.00 | 200.00 | 0.00 |
| Public Sfty | Police | Community Relations | Services/Outreach | 0.00 | 0.00 | 600.00 | | 600.00 | 600.00 | 0.00 |
| | | Community Relations Total | | 0.00 | 0.00 | 800.00 | 0.00 | 800.00 | 800.00 | 0.00 |
| Public Sfty | Police | Service Fees | Communications | 17,742.90 | 18,429.10 | 18,200.00 | 3,778.20 | 9,750.00 | 9,750.00 | 0.00 |
| | | Service Fees Total | | 17,742.90 | 18,429.10 | 18,200.00 | 3,778.20 | 9,750.00 | 9,750.00 | 0.00 |
| Public Sfty | Police | Contract Svc | Dept. Specific Tech | 17,022.50 | 4,636.13 | 5,000.00 | 7,979.50 | 17,710.00 | 17,710.00 | 0.00 |
| Public Sfty | Police | Contract Svc | Contra Maint | 512.69 | 2,443.30 | 6,616.00 | 186.25 | 8,125.00 | 8,125.00 | 0.00 |
| Public Sfty | Police | Contract Svc | Animal Cont. | 10,693.13 | 10,353.00 | 12,497.00 | 1,533.36 | 15,000.00 | 15,000.00 | 0.00 |
| Public Sfty | Police | Contract Svc | Regional Social Services | | | | | 54,000.00 | 54,000.00 | 0.00 |
| Public Sfty | Police | Contract Svc | Equipment Lease | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Contract Svc Total | | 28,228.32 | 17,432.43 | 24,113.00 | 9,699.11 | 94,835.00 | 94,835.00 | 0.00 |
| Public Sfty | Police | Utilities | Heating | 2,843.45 | 4,665.73 | 4,800.00 | 692.52 | 8,460.00 | 8,460.00 | 0.00 |
| Public Sfty | Police | Utilities | Electricity | 5,318.90 | 2,344.77 | 7,500.00 | 601.39 | 3,000.00 | 3,000.00 | 0.00 |
| Public Sfty | Police | Utilities | Water | 163.96 | 146.60 | 200.00 | 36.65 | 200.00 | 200.00 | 0.00 |
| | | Utilities Total | | 8,326.31 | 7,157.10 | 12,500.00 | 1,330.56 | 11,660.00 | 11,660.00 | 0.00 |
| Public Sfty | Police | Supplies | Postage | 76.31 | 83.91 | 250.00 | | 250.00 | 250.00 | 0.00 |
| Public Sfty | Police | Supplies | Fuel | 11,036.21 | 12,579.84 | 15,500.00 | 9,516.62 | 22,000.00 | 22,000.00 | 0.00 |
| Public Sfty | Police | Supplies | Dept./Office | 7,895.93 | 7,401.70 | 8,500.00 | 5,926.65 | 8,500.00 | 8,500.00 | 0.00 |
| Public Sfty | Police | Supplies | Ammunition | 2,237.44 | 3,408.96 | 3,600.00 | 714.68 | 3,600.00 | 3,600.00 | 0.00 |
| | | Supplies Total | | 21,245.89 | 23,474.41 | 27,850.00 | 16,157.95 | 34,350.00 | 34,350.00 | 0.00 |
| Public Sfty | Police | Rep. & Maint | Vehicle | 20,166.73 | 18,716.55 | 12,000.00 | 6,934.64 | 20,000.00 | 20,000.00 | 0.00 |
| Public Sfty | Police | Rep. & Maint | Building | 12,038.33 | 11,500.75 | 13,500.00 | 7,951.96 | 10,000.00 | 10,000.00 | 0.00 |
| | | Rep. & Maint Total | | 32,205.06 | 30,217.30 | 25,500.00 | 14,886.60 | 30,000.00 | 30,000.00 | 0.00 |
| Public Sfty | Police | Purchases | New Equip. | 0.00 | 1,122.90 | 0.00 | | 1,000.00 | 1,000.00 | 0.00 |
| | | Purchases Total | | 0.00 | 1,122.90 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 |
| | | Police Total | | 799,729.55 | 843,286.33 | 941,969.00 | 375,041.75 | 1,177,277.00 | 1,177,277.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-------------------------|---------------------------|--------------------|--------------|-------------|-------------|-------------|---------------------------|--------------------|-----------------------|-----------------------|
| FIRE HYDRANT - G | | | | | | | | | | |
| Public Sfty | Fire Hydrant | Contract Svc | Fire Hydrant | 81,492.60 | 81,492.60 | 87,000.00 | 87,252.57 | 94,000.00 | 94,000.00 | 0.00 |
| | | Contract Svc Total | | 81,492.60 | 81,492.60 | 87,000.00 | 87,252.57 | 94,000.00 | 94,000.00 | 0.00 |
| | Fire Hydrant Total | | | 81,492.60 | 81,492.60 | 87,000.00 | 87,252.57 | 94,000.00 | 94,000.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|--------------------------------------|--------------------------|--------------------|-------------|-------------|-------------|-------------|---------------------------|--------------------|-----------------------|-----------------------|
| 24 HOUR ANSWERING SERVICE - I | | | | | | | | | | |
| Public Sfty | 24 Hr. Answ | Contract Svc | 24 Hr. Answ | 123,360.00 | 138,360.00 | 140,000.00 | 96,325.00 | 200,171.00 | 200,171.00 | 0.00 |
| Public Sfty | 24 Hr. Answ | Contract Svc | PSAP | 20,735.00 | 22,330.00 | 23,925.00 | 23,925.00 | 29,575.75 | 29,575.75 | 0.00 |
| | | Contract Svc Total | | 144,095.00 | 160,690.00 | 163,925.00 | 120,250.00 | 229,746.75 | 229,746.75 | 0.00 |
| Public Sfty | 24 Hr. Answ | Utilities | Communicat. | 7,672.43 | 11,600.31 | 0.00 | 2,337.82 | 5,200.00 | 6,400.00 | 0.00 |
| | | Utilities Total | | 7,672.43 | 11,600.31 | 0.00 | 2,337.82 | 5,200.00 | 6,400.00 | 0.00 |
| | 24 Hr. Answ Total | | | 151,767.43 | 172,290.31 | 163,925.00 | 122,587.82 | 234,946.75 | 236,146.75 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|--|---------------------------|--------------------|--------------|-------------|-------------|-------------|---------------------------|--------------------|-----------------------|-----------------------|
| PUBLIC SAFETY/STREET LIGHTS - L | | | | | | | | | | |
| Public Sfty | Street Light | Contract Svc | Contract Fee | 0.00 | 480.00 | 17,000.00 | 42.34 | 17,000.00 | 17,000.00 | 0.00 |
| | | Contract Svc Total | | 0.00 | 480.00 | 17,000.00 | 42.34 | 17,000.00 | 17,000.00 | 0.00 |
| | Street Light Total | | | 0.00 | 480.00 | 17,000.00 | 42.34 | 17,000.00 | 17,000.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-------------------------------|--------------|----------------------------------|----------------------------|-------------------|-------------------|---------------------|---------------------------|---------------------|-----------------------|-----------------------|
| HIGHWAY DEPARTMENT - M | | | | | | | | | | |
| Public Works | Highway Dept | Salaries | Regular | 127,546.63 | 130,336.16 | 110,913.00 | 49,290.55 | 104,265.00 | 104,265.00 | 0.00 |
| Public Works | Highway Dept | Salaries | Union | 241,647.57 | 235,926.02 | 265,111.00 | 142,355.44 | 315,501.00 | 315,501.00 | 0.00 |
| Public Works | Highway Dept | Salaries | Overtime | 5,772.22 | 5,010.20 | 6,000.00 | 2,742.39 | 3,000.00 | 3,000.00 | 0.00 |
| Public Works | Highway Dept | Salaries | Summer | 11,323.66 | 11,134.43 | 19,783.00 | | 21,000.00 | 21,000.00 | 0.00 |
| | | Salaries Total | | 386,290.08 | 382,406.81 | 401,807.00 | 194,388.38 | 443,766.00 | 443,766.00 | 0.00 |
| Public Works | Highway Dept | Employee Benefits | Training/Wellness | 4,155.71 | 3,742.47 | 5,000.00 | 1,283.92 | 5,000.00 | 5,000.00 | 0.00 |
| Public Works | Highway Dept | Employee Benefits | Mileage | 0.00 | 335.52 | 0.00 | 187.34 | 125.00 | 125.00 | 0.00 |
| Public Works | Highway Dept | Employee Benefits | Uniforms | 10,301.30 | 8,543.04 | 11,500.00 | 4,105.88 | 12,000.00 | 12,000.00 | 0.00 |
| | | Employee Benefits Total | | 14,457.01 | 12,621.03 | 16,500.00 | 5,577.14 | 17,125.00 | 17,125.00 | 0.00 |
| Public Works | Highway Dept | Community Relations | Advertising/Public Notices | 0.00 | 85.49 | 600.00 | | 600.00 | 500.00 | 0.00 |
| | | Community Relations Total | | 0.00 | 85.49 | 600.00 | 0.00 | 600.00 | 500.00 | 0.00 |
| Public Works | Highway Dept | Service Fees | Communications | 6,294.37 | 7,348.52 | 6,600.00 | 960.01 | 7,300.00 | 7,300.00 | 0.00 |
| Public Works | Highway Dept | Service Fees | Toilets | 1,735.00 | 2,055.00 | 4,000.00 | 2,515.00 | 4,000.00 | 3,500.00 | 0.00 |
| Public Works | Highway Dept | Service Fees | Consulting | 1,673.13 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| | | Service Fees Total | | 9,702.50 | 9,403.52 | 10,600.00 | 3,475.01 | 11,300.00 | 10,800.00 | 0.00 |
| Public Works | Highway Dept | Contract Svc | Contract Maintenance | 0.00 | 244.00 | 0.00 | | 20,000.00 | 20,000.00 | 0.00 |
| Public Works | Highway Dept | Contract Svc | Equip. Lease | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| | | Contract Svc Total | | 0.00 | 244.00 | 0.00 | 0.00 | 20,000.00 | 20,000.00 | 0.00 |
| Public Works | Highway Dept | PW Contract | Paving/Crushing | | | 523,000.00 | 291,605.46 | 1,000,000.00 | 1,000,000.00 | 0.00 |
| Public Works | Highway Dept | PW Contract | Striping | 16,317.33 | 7,491.78 | 29,000.00 | 16,427.36 | 29,000.00 | 29,000.00 | 0.00 |
| Public Works | Highway Dept | PW Contract | Tree Clear/Brush Cutting | 8,925.00 | 8,825.00 | 13,000.00 | 10,481.00 | 13,000.00 | 13,000.00 | 0.00 |
| Public Works | Highway Dept | PW Contract | Catch Basin Maint. | 3,787.50 | 0.00 | 8,500.00 | 3,536.25 | 8,500.00 | 8,500.00 | 0.00 |
| | | PW Contract Total | | 29,029.83 | 16,316.78 | 573,500.00 | 322,050.07 | 1,050,500.00 | 1,050,500.00 | 0.00 |
| Public Works | Highway Dept | Utilities | Heating | 5,922.85 | 5,417.06 | 6,000.00 | | 7,000.00 | 7,000.00 | 0.00 |
| Public Works | Highway Dept | Utilities | Electricity | 5,335.11 | 14,745.61 | 1,500.00 | 492.94 | 2,500.00 | 2,500.00 | 0.00 |
| Public Works | Highway Dept | Utilities | Water | 962.59 | 277.18 | 1,300.00 | 149.90 | 1,300.00 | 1,300.00 | 0.00 |
| | | Utilities Total | | 12,220.55 | 20,439.85 | 8,800.00 | 642.84 | 10,800.00 | 10,800.00 | 0.00 |
| Public Works | Highway Dept | Supplies | Fuel | 28,436.11 | 40,673.25 | 40,000.00 | 14,295.16 | 45,000.00 | 45,000.00 | 0.00 |
| Public Works | Highway Dept | Supplies | Gravel Mat. & Cold Patch | 15,701.28 | 15,673.26 | 21,000.00 | 2,072.41 | 26,000.00 | 26,000.00 | 0.00 |
| Public Works | Highway Dept | Supplies | Drainage & Erosion Stone | 21,534.29 | 36,968.95 | 33,500.00 | 612.00 | 33,500.00 | 33,500.00 | 0.00 |
| Public Works | Highway Dept | Supplies | Dept./Office | 15,813.93 | 9,203.79 | 10,000.00 | 5,248.22 | 10,000.00 | 10,000.00 | 0.00 |
| Public Works | Highway Dept | Supplies | Topsoil/Seed/Mulch | 8,882.56 | 3,597.83 | 5,000.00 | 192.00 | 5,000.00 | 5,000.00 | 0.00 |
| Public Works | Highway Dept | Supplies | Guardrail | 16,350.00 | 4,000.00 | 10,000.00 | | 10,000.00 | 10,000.00 | 0.00 |
| | | Supplies Total | | 106,718.17 | 110,117.08 | 119,500.00 | 22,419.79 | 129,500.00 | 129,500.00 | 0.00 |
| Public Works | Highway Dept | Rep. & Maint | Equipment | 32,062.43 | 31,036.15 | 45,525.89 | 5,964.42 | 46,000.00 | 46,000.00 | 0.00 |
| Public Works | Highway Dept | Rep. & Maint | Vehicle | 117,983.70 | 72,454.03 | 107,511.19 | 31,837.77 | 115,500.00 | 115,500.00 | 0.00 |
| Public Works | Highway Dept | Rep. & Maint | Building | 10,177.86 | 5,515.76 | 8,171.31 | 4,254.96 | 8,200.00 | 8,200.00 | 0.00 |
| Public Works | Highway Dept | Rep. & Maint | Signs | 6,789.67 | 5,436.48 | 7,587.64 | 2,000.21 | 7,600.00 | 6,800.00 | 0.00 |
| Public Works | Highway Dept | Rep. & Maint | Grounds | 5,774.85 | 8,968.99 | 7,003.97 | 194.05 | 7,100.00 | 7,100.00 | 0.00 |
| | | Rep. & Maint Total | | 172,788.51 | 123,411.41 | 175,800.00 | 44,251.41 | 184,400.00 | 183,600.00 | 0.00 |
| | | Highway Dept Total | | 731,206.65 | 675,045.97 | 1,307,107.00 | 592,804.64 | 1,867,991.00 | 1,866,591.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|---|-------------|------------------------------|-------------|-----------------|-----------------|-----------------|---------------------------|--------------------|-----------------------|-----------------------|
| PUBLIC WORKS / ROADS & BRIDGES - O | | | | | | | | | | |
| Public Works | Roads&Bridg | Contract Svc | Equip Lease | 5,876.67 | 1,245.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| | | Contract Svc Total | | 5,876.67 | 1,245.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Public Works | Roads&Bridg | PW Contract | Sweeping | 0.00 | 0.00 | 2,000.00 | | 2,000.00 | 2,000.00 | 0.00 |
| | | PW Contract Total | | 0.00 | 0.00 | 2,000.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00 |
| | | Roads&Bridg Total | | 5,876.67 | 1,245.00 | 2,000.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|---|-------------|----------------------------------|--------------|-------------------|-------------------|-------------------|---------------------------|--------------------|-----------------------|-----------------------|
| PUBLIC WORKS / SNOW & WINTER - P | | | | | | | | | | |
| Public Works | Snow & Wint | Salaries | Regular | 9,899.34 | 9,280.04 | 0.00 | 28,561.40 | 4,000.00 | 4,000.00 | 0.00 |
| Public Works | Snow & Wint | Salaries | Overtime | 22,522.12 | 31,549.17 | 51,515.00 | 34.43 | 50,000.00 | 50,000.00 | 0.00 |
| | | Salaries Total | | 32,421.46 | 40,829.21 | 51,515.00 | 28,595.83 | 54,000.00 | 54,000.00 | 0.00 |
| Public Works | Snow & Wint | Supplies | Fuel | 0.00 | 0.00 | 0.00 | | 8,000.00 | 8,000.00 | 0.00 |
| Public Works | Snow & Wint | Supplies | Sand & Salt | 111,166.21 | 173,597.89 | 151,500.00 | -641.44 | 146,500.00 | 146,500.00 | 0.00 |
| | | Supplies Total | | 111,166.21 | 173,597.89 | 151,500.00 | -641.44 | 154,500.00 | 154,500.00 | 0.00 |
| Public Works | Snow & Wint | Repair & Maint. | Equipment | 8,212.48 | 0.00 | 8,500.00 | | 8,500.00 | 8,500.00 | 0.00 |
| Public Works | Snow & Wint | Repair & Maint. | Storm Damage | | | | | 5,000.00 | 5,000.00 | 0.00 |
| | | Repair & Maint. Total | | 8,212.48 | 0.00 | 8,500.00 | 0.00 | 13,500.00 | 13,500.00 | 0.00 |
| | | Snow & Wint Total | | 151,800.15 | 214,427.10 | 211,515.00 | 27,954.39 | 222,000.00 | 222,000.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-----------------------------|-----------|----------------------------------|----------------------------|-------------------|-------------------|-------------------|---------------------------|--------------------|-----------------------|-----------------------|
| TRANSFER STATION - Q | | | | | | | | | | |
| Public Works | T-Station | Salaries | Regular | 26,378.31 | 25,236.86 | 7,514.00 | 21,386.97 | 0.00 | 0.00 | 0.00 |
| Public Works | T-Station | Salaries | Union | 101,073.62 | 81,655.77 | 103,697.00 | 58,079.57 | 138,512.00 | 138,512.00 | 0.00 |
| Public Works | T-Station | Salaries | Overtime | 0.00 | 80.60 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 |
| | | Salaries Total | | 127,451.93 | 106,973.23 | 111,211.00 | 79,466.54 | 139,512.00 | 139,512.00 | 0.00 |
| Public Works | T-Station | Employee Benefits | Training/Wellness | 0.00 | 1,270.93 | 2,000.00 | 29.48 | 0.00 | 0.00 | 0.00 |
| Public Works | T-Station | Employee Benefits | Uniforms | 227.69 | 0.00 | 800.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| | | Employee Benefits Total | | 227.69 | 1,270.93 | 2,800.00 | 29.48 | 500.00 | 500.00 | 0.00 |
| Public Works | T-Station | Community Relations | Advertising/Public Notices | 0.00 | 136.95 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 |
| | | Community Relations Total | | 0.00 | 136.95 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 |
| Public Works | T-Station | Service Fees | HHW | 2,750.00 | 9,000.00 | 9,000.00 | 2,300.00 | 9,000.00 | 9,000.00 | 0.00 |
| | | Service Fees Total | | 2,750.00 | 9,000.00 | 9,000.00 | 2,300.00 | 9,000.00 | 9,000.00 | 0.00 |
| Public Works | T-Station | Contract Svc | Waste Disposal Services | 76,869.74 | 69,564.26 | 86,000.00 | 22,275.11 | 90,000.00 | 90,000.00 | 0.00 |
| | | Contract Svc Total | | 76,869.74 | 69,564.26 | 86,000.00 | 22,275.11 | 90,000.00 | 90,000.00 | 0.00 |
| Public Works | T-Station | Utilities | Heating | 1,088.88 | 2,152.41 | 2,500.00 | 347.61 | 3,000.00 | 3,000.00 | 0.00 |
| Public Works | T-Station | Utilities | Electricity | 1,487.30 | 962.19 | 600.00 | 0.00 | 900.00 | 900.00 | 0.00 |
| Public Works | T-Station | Utilities | Water | 0.00 | 0.00 | 650.00 | 0.00 | 700.00 | 700.00 | 0.00 |
| | | Utilities Total | | 2,576.18 | 3,114.60 | 3,750.00 | 347.61 | 4,600.00 | 4,600.00 | 0.00 |
| Public Works | T-Station | Supplies | Dept./Office | 3,728.21 | 4,734.42 | 4,500.00 | 665.93 | 4,500.00 | 4,500.00 | 0.00 |
| Public Works | T-Station | Supplies | Waste Bags | 0.00 | 19,795.09 | 22,000.00 | 17,598.57 | 22,000.00 | 22,000.00 | 0.00 |
| | | Supplies Total | | 3,728.21 | 24,529.51 | 26,500.00 | 18,264.50 | 26,500.00 | 26,500.00 | 0.00 |
| Public Works | T-Station | Rep. & Maint | Equipment | 2,151.26 | 13,647.55 | 15,000.00 | 2,657.04 | 15,000.00 | 15,000.00 | 0.00 |
| Public Works | T-Station | Rep. & Maint | Vehicle | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Public Works | T-Station | Rep. & Maint | Building | 9,966.16 | 6,940.93 | 6,800.00 | 5,132.88 | 7,000.00 | 7,000.00 | 0.00 |
| Public Works | T-Station | Rep. & Maint | Signs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Rep. & Maint Total | | 12,117.42 | 20,588.48 | 21,800.00 | 7,789.92 | 22,000.00 | 22,000.00 | 0.00 |
| | | T-Station Total | | 225,721.17 | 235,177.96 | 261,061.00 | 130,473.16 | 293,112.00 | 293,112.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-----------------------|------------|---------------------------|-------------|---------------------|---------------------|---------------------|---------------------------|---------------------|-----------------------|-----------------------|
| STORMWATER - R | | | | | | | | | | |
| Public Works | Stormwater | Service Fees | Consulting | 18,369.66 | 2,902.00 | 24,000.00 | 9,985.33 | 24,000.00 | 24,000.00 | 0.00 |
| | | Service Fees Total | | 18,369.66 | 2,902.00 | 24,000.00 | 9,985.33 | 24,000.00 | 24,000.00 | 0.00 |
| Public Works | Stormwater | Contract Svc | Legal Serv. | 0.00 | 1,870.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Public Works | Stormwater | Contract Svc | Engineering | 87,486.30 | 0.00 | 100,000.00 | 1,396.75 | 100,000.00 | 100,000.00 | 0.00 |
| | | Contract Svc Total | | 87,486.30 | 1,870.50 | 100,000.00 | 1,396.75 | 100,000.00 | 100,000.00 | 0.00 |
| | | Stormwater Total | | 105,855.96 | 4,772.50 | 124,000.00 | 11,382.08 | 124,000.00 | 124,000.00 | 0.00 |
| | | Public Works Total | | 1,220,460.60 | 1,130,668.53 | 1,905,683.00 | 762,614.27 | 2,509,103.00 | 2,507,703.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|---|----------|----------------------------------|----------------------------|-------------------|-------------------|-------------------|---------------------------|--------------------|-----------------------|-----------------------|
| COMMUNITY SERVICE DEPARTMENT - S | | | | | | | | | | |
| CSD | General | Salaries | Regular | 152,879.92 | 146,041.50 | 162,950.00 | 53,832.49 | 174,436.00 | 174,436.00 | 0.00 |
| CSD | General | Salaries | Overtime | 268.77 | 1,624.49 | 0.00 | 1,015.13 | 500.00 | 500.00 | 0.00 |
| | | Salaries Total | | 153,148.69 | 147,665.99 | 162,950.00 | 54,847.62 | 174,936.00 | 174,936.00 | 0.00 |
| CSD | General | Employee Benefits | Wellness & Training | 125.99 | 1,317.04 | 500.00 | | 700.00 | 700.00 | 0.00 |
| CSD | General | Employee Benefits | Mileage | 0.00 | 0.00 | 100.00 | | 200.00 | 300.00 | 0.00 |
| | | Employee Benefits Total | | 125.99 | 1,317.04 | 600.00 | 0.00 | 900.00 | 1,000.00 | 0.00 |
| CSD | General | Community Relations | Advertising/Public Notices | 0.00 | 554.47 | 0.00 | | 500.00 | 800.00 | 0.00 |
| CSD | General | Community Relations | Services/Outreach | 0.00 | 0.00 | 4,500.00 | | 4,500.00 | 12,500.00 | 0.00 |
| CSD | General | Community Relations | Special Events | 0.00 | 1,468.44 | 0.00 | | 1,000.00 | 1,000.00 | 0.00 |
| | | Community Relations Total | | 0.00 | 2,022.91 | 4,500.00 | 0.00 | 6,000.00 | 14,300.00 | 0.00 |
| CSD | General | Service Fees | Communications | 4,689.66 | 4,919.79 | 5,700.00 | 2,237.39 | 5,700.00 | 5,700.00 | 0.00 |
| | | Service Fees Total | | 4,689.66 | 4,919.79 | 5,700.00 | 2,237.39 | 5,700.00 | 5,700.00 | 0.00 |
| CSD | General | Contract Svc | Equip Lease | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Contract Svc Total | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| CSD | General | Supplies | Postage | 163.31 | 116.00 | 1,400.00 | 0.00 | 1,000.00 | 600.00 | 0.00 |
| CSD | General | Supplies | Gasoline | 1,085.08 | 1,399.68 | 1,000.00 | 0.00 | 1,000.00 | 1,500.00 | 0.00 |
| CSD | General | Supplies | Dept./Office | 4,904.97 | 4,763.66 | 3,500.00 | 641.38 | 4,000.00 | 4,200.00 | 0.00 |
| | | Supplies Total | | 6,153.36 | 6,279.34 | 5,900.00 | 641.38 | 6,000.00 | 6,300.00 | 0.00 |
| CSD | General | Rep. & Maint | Vehicle | 2,201.11 | 92.79 | 1,500.00 | 16.00 | 1,500.00 | 1,500.00 | 0.00 |
| CSD | General | Rep. & Maint | Building | 52.53 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| | | Rep. & Maint Total | | 2,253.64 | 92.79 | 1,500.00 | 16.00 | 1,500.00 | 1,500.00 | 0.00 |
| | | General Total | | 166,371.34 | 162,297.86 | 181,150.00 | 57,742.39 | 195,036.00 | 203,736.00 | 0.00 |
| CSD Total | | | | 166,371.34 | 162,297.86 | 181,150.00 | 57,742.39 | 195,036.00 | 203,736.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|----------------------------------|-------------|--------------------------------|---------------------|------------------|------------------|-------------------|---------------------------|--------------------|-----------------------|-----------------------|
| CSD FEE BASED PROGRAMMING | | | | | | | | | | |
| CSD Fee Based | Staffing | Salaries | Regular | 47,773.72 | 55,883.84 | 73,487.00 | 42,402.85 | 165,414.00 | 165,414.00 | 0.00 |
| CSD Fee Based | Staffing | Salaries | Overtime | 10.58 | 202.87 | | 1,600.11 | 800.00 | 800.00 | 0.00 |
| | | Salaries Total | | 47,784.30 | 56,086.71 | 73,487.00 | 44,002.96 | 166,214.00 | 166,214.00 | 0.00 |
| CSD Fee Based | Staffing | Employee Benefits | Training/Wellness | 20,343.47 | 22,094.16 | 91,750.00 | 2,869.78 | 0.00 | 0.00 | 0.00 |
| CSD Fee Based | Staffing | Employee Benefits | Health Ins. | | 7,783.69 | | 10,938.36 | 0.00 | 0.00 | 0.00 |
| CSD Fee Based | Staffing | Employee Benefits | Uniforms | 94.92 | 859.50 | 1,500.00 | 3,033.50 | 1,200.00 | 1,200.00 | 0.00 |
| CSD Fee Based | Staffing | Employee Benefits | FICA | 2,596.81 | 3,477.38 | 4,362.00 | 2,728.23 | 4,894.00 | 4,894.00 | 0.00 |
| CSD Fee Based | Staffing | Employee Benefits | Medicare | 607.33 | 813.29 | 1,021.00 | 638.01 | 1,021.00 | 1,021.00 | 0.00 |
| | | Employee Benefits Total | | 23,642.53 | 35,028.02 | 98,633.00 | 20,207.88 | 7,115.00 | 7,115.00 | 0.00 |
| | | Staffing Total | | 71,426.83 | 91,114.73 | 172,120.00 | 64,210.84 | 173,329.00 | 173,329.00 | 0.00 |
| CSD Fee Based | Programming | Program Expense | Supplies/Materials | 641.66 | 5,638.05 | 6,574.00 | 6,073.70 | 8,000.00 | 8,000.00 | 0.00 |
| CSD Fee Based | Programming | Program Expense | Contracted Services | | 1,190.10 | | 11,239.99 | 10,000.00 | 10,000.00 | 0.00 |
| CSD Fee Based | Programming | Program Expense | Trips | | | | 11,742.60 | 28,500.00 | 28,500.00 | 0.00 |
| CSD Fee Based | Programming | Program Expense | Transportation | | | | 8,676.71 | 15,000.00 | 15,000.00 | 0.00 |
| | | Program Expense Total | | 641.66 | 6,828.15 | 6,574.00 | 37,733.00 | 61,500.00 | 61,500.00 | 0.00 |
| | | Programming Total | | 72,068.49 | 97,942.88 | 178,694.00 | 101,943.84 | 234,829.00 | 234,829.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-------------------------------|----------|----------------------------|--------------------|------------------|-----------------|------------------|---------------------------|--------------------|-----------------------|-----------------------|
| GENERAL ASSISTANCE - T | | | | | | | | | | |
| General Asst | General | Assistance | Electricity | 177.64 | 215.00 | 3,500.00 | 861.73 | 4,200.00 | 4,200.00 | 0.00 |
| General Asst | General | Assistance | Food | 100.00 | 70.11 | 1,000.00 | | 1,200.00 | 1,200.00 | 0.00 |
| General Asst | General | Assistance | Heat | 0.00 | 1,040.00 | 7,500.00 | | 8,700.00 | 8,700.00 | 0.00 |
| General Asst | General | Assistance | Housing | 6,547.45 | 5,999.00 | 6,300.00 | 2,558.16 | 6,300.00 | 6,300.00 | 0.00 |
| General Asst | General | Assistance | Prescriptions | 0.00 | 0.00 | 0.00 | | 500.00 | 500.00 | 0.00 |
| | | Assistance Total | | 6,825.09 | 7,324.11 | 18,300.00 | 3,419.89 | 20,900.00 | 20,900.00 | 0.00 |
| General Asst | General | G/A Other | Burial Expenses | 75.00 | 1,795.00 | 500.00 | 1,025.00 | 2,000.00 | 2,000.00 | 0.00 |
| General Asst | General | G/A Other | Household Expenses | 3,652.33 | 0.00 | 500.00 | | 1,000.00 | 1,000.00 | 0.00 |
| General Asst | General | G/A Other | Sewer Expenses | 0.00 | 0.00 | 0.00 | | 1,000.00 | 1,000.00 | 0.00 |
| General Asst | General | G/A Other | Tax Expenses | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| General Asst | General | G/A Other | Water Expenses | 0.00 | 0.00 | 700.00 | | 1,000.00 | 1,000.00 | 0.00 |
| | | G/A Other Total | | 3,727.33 | 1,795.00 | 1,700.00 | 1,025.00 | 5,000.00 | 5,000.00 | 0.00 |
| | | General Total | | 10,552.42 | 9,119.11 | 20,000.00 | 4,444.89 | 25,900.00 | 25,900.00 | 0.00 |
| | | General Asst. Total | | 10,552.42 | 9,119.11 | 20,000.00 | 4,444.89 | 25,900.00 | 25,900.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-------------------------|-----------------|------------------------------|---------------------|-------------------|-------------------|-------------------|---------------------------|--------------------|-----------------------|-----------------------|
| DEBT SERVICE - W | | | | | | | | | | |
| Debt Service | Short Term Debt | Debt Service | Principle | 0.00 | 0.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Debt Service | Short Term Debt | Debt Service | Interest | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Debt Service | Short Term Debt | Debt Service | Loan Servicing Fees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Debt Service Total | | 0.00 | 0.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Short Term Debt Total | | 0.00 | 0.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Debt Service | Long Term Debt | Debt Service | Principle | 92,521.30 | 93,563.21 | 94,630.00 | 94,623.85 | 290,311.00 | 361,991.00 | 0.00 |
| Debt Service | Long Term Debt | Debt Service | Interest | 18,049.00 | 17,002.57 | 15,940.00 | 8,237.59 | 80,896.00 | 89,804.00 | 0.00 |
| Debt Service | Long Term Debt | Debt Service | Loan Servicing Fees | 4,690.61 | 4,690.40 | 4,700.00 | 4,363.67 | 17,723.00 | 17,724.00 | 0.00 |
| Debt Service | Long Term Debt | Debt Service | Leases | 15,554.66 | 14,667.75 | 99,587.92 | 22,490.46 | 122,752.00 | 122,752.00 | 0.00 |
| | | Debt Service Total | | 130,815.57 | 129,923.93 | 214,857.92 | 129,715.57 | 511,682.00 | 592,271.00 | 0.00 |
| | | Long Term Debt Total | | 130,815.57 | 129,923.93 | 214,857.92 | 129,715.57 | 511,682.00 | 592,271.00 | 0.00 |
| | | Debt Service Total | | 130,815.57 | 129,923.93 | 215,857.92 | 129,715.57 | 511,682.00 | 592,271.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-----------------------|------------|-------------------------|-----------------------------|------------------|------------------|------------------|---------------------------|--------------------|-----------------------|-----------------------|
| COMMITTEES - X | | | | | | | | | | |
| Committees | Committees | Town Comm. | Bd. Appeal | 2,689.09 | 2,373.17 | 5,091.50 | 2,211.73 | 5,000.00 | 5,000.00 | 0.00 |
| Committees | Committees | Town Comm. | Aging | 3,019.32 | 410.77 | 1,500.00 | 946.10 | 2,000.00 | 2,000.00 | 0.00 |
| Committees | Committees | Town Comm. | Agriculture & Food Security | | | | | 1,000.00 | 1,000.00 | 0.00 |
| Committees | Committees | Town Comm. | Budget Comm | 1,200.00 | 2,753.69 | 2,400.00 | | 3,780.00 | 3,780.00 | 0.00 |
| Committees | Committees | Town Comm. | Conservation | 780.60 | 567.89 | 1,520.00 | 346.06 | 1,520.00 | 1,520.00 | 0.00 |
| Committees | Committees | Town Comm. | Plan. Bd. | 16,424.61 | 19,913.32 | 25,340.50 | 6,270.17 | 25,000.00 | 25,000.00 | 0.00 |
| | | Town Comm. Total | | 24,113.62 | 26,018.84 | 35,852.00 | 9,774.06 | 38,300.00 | 38,300.00 | 0.00 |
| | | Committees Total | | 24,113.62 | 26,018.84 | 35,852.00 | 9,774.06 | 38,300.00 | 38,300.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-----------------------------|--------------|----------------------------|----------------------------|-----------------|-----------------|------------------|---------------------------|--------------------|-----------------------|-----------------------|
| OUTSIDE AGENCIES - Y | | | | | | | | | | |
| O/S Agencies | O/S Agencies | Town Comm. | Festival Day | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00 |
| O/S Agencies | O/S Agencies | Town Comm. | Memorial Day | 520.00 | 0.00 | 1,000.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 |
| O/S Agencies | O/S Agencies | Town Comm. | Sen. Citizen | 0.00 | 0.00 | 1,500.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00 |
| O/S Agencies | O/S Agencies | Town Comm. | Historical S | 2,500.00 | 2,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 0.00 |
| | | Town Comm. Total | | 4,520.00 | 4,000.00 | 7,500.00 | 5,000.00 | 8,000.00 | 8,000.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | Eastern Trail Mngmnt Dist. | 0.00 | 0.00 | 0.00 | 0.00 | 3,500.00 | 0.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | Footprints | 0.00 | 0.00 | 0.00 | 0.00 | 12,000.00 | 12,000.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | Caring Unlimited | 0.00 | 0.00 | 0.00 | 0.00 | 2,015.00 | 2,015.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | Mainspring | 0.00 | 0.00 | 0.00 | 0.00 | 100,000.00 | 50,000.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | Pro Share | 500.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | MHC@Home | 0.00 | 0.00 | 0.00 | 0.00 | 2,284.00 | 500.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | Life Flight | 0.00 | 0.00 | 0.00 | 0.00 | 1,679.00 | 0.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | SNAAA | 1,000.00 | 239.12 | 1,500.00 | 1,500.00 | 2,000.00 | 1,500.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | Crossroads | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 250.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | MPR | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | York County Comm. Action | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 0.00 |
| O/S Agencies | O/S Agencies | Soc. Service Contributions | York County Shelter | 0.00 | 0.00 | 0.00 | 0.00 | 1,500.00 | 750.00 | 0.00 |
| | | Soc. Service Total | | 3,100.00 | 2,839.12 | 4,100.00 | 3,100.00 | 127,178.00 | 68,615.00 | 0.00 |
| | | O/S Agencies Total | | 7,620.00 | 6,839.12 | 11,600.00 | 8,100.00 | 135,178.00 | 76,615.00 | 0.00 |
| O/S Agencies Total | | | | 7,620.00 | 6,839.12 | 11,600.00 | 8,100.00 | 135,178.00 | 76,615.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|------------------------------|----------------------|--------------------|------------|----------------------|----------------------|-------------------|---------------------------|----------------------|-----------------------|-----------------------|
| FIXED ASSESSMENTS - Z | | | | | | | | | | |
| Fixed Assess | School Dept. | Misc. | MSAD #35 | 10,204,534.00 | 10,518,719.00 | 0.00 | 4,441,854.63 | 11,044,655.00 | 11,044,655.00 | 0.00 |
| | | Misc. Total | | 10,204,534.00 | 10,518,719.00 | 0.00 | 4,441,854.63 | 11,044,655.00 | 11,044,655.00 | 0.00 |
| Fixed Assess | County Tax | Misc. | County Tax | 518,838.60 | 504,239.03 | 0.00 | 500,414.99 | 515,000.00 | 515,000.00 | 0.00 |
| | | Misc. Total | | 518,838.60 | 504,239.03 | 0.00 | 500,414.99 | 515,000.00 | 515,000.00 | 0.00 |
| Fixed Assess | Oper. Trans. | Misc. | Misc. | 1,042,658.01 | 784,461.82 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Misc. Total | | 1,042,658.01 | 784,461.82 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fixed Assess | Library | Misc. | Library | 200,600.00 | 241,433.94 | 242,500.00 | 242,500.00 | 253,811.10 | 253,811.10 | 0.00 |
| | | Misc. Total | | 200,600.00 | 241,433.94 | 242,500.00 | 242,500.00 | 253,811.10 | 253,811.10 | 0.00 |
| Fixed Assess Total | Library Total | | | 11,966,630.61 | 12,048,853.79 | 242,500.00 | 5,184,769.62 | 11,813,466.10 | 11,813,466.10 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|---------------------------|-------------|-------------------------------------|--------------------|-------------------|---------------------|---------------------|---------------------------|--------------------|-----------------------|-----------------------|
| TIF DISTRICT | | | | | | | | | | |
| TIF District | General | Contract Svc | Legal Services | 1,771.00 | 195.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 |
| | | Contract Svc | Consulting | 156,491.17 | 260,807.00 | 100,000.00 | 34,369.87 | 50,000.00 | 50,000.00 | 0.00 |
| | | Contract Svc | Engineering | 117,203.57 | 81,048.25 | 0.00 | 119,932.22 | 160,000.00 | 140,000.00 | 0.00 |
| | | Contract Svc Total | | 275,465.74 | 342,050.25 | 100,000.00 | 154,302.09 | 211,000.00 | 191,000.00 | 0.00 |
| TIF District | General | Sewer Construction Proj. | Due to Other Funds | 0.00 | 0.00 | 1,304,000.00 | 0.00 | 500,000.00 | 500,000.00 | 0.00 |
| | | Swr Construction Proj. Total | | 0.00 | 0.00 | 1,304,000.00 | 0.00 | 500,000.00 | 500,000.00 | 0.00 |
| TIF District | General | Misc. | Due to Other Funds | 84,153.00 | 228,552.50 | 0.00 | 96,673.57 | 100,000.00 | 100,000.00 | 0.00 |
| | | Misc. Total | | 84,153.00 | 228,552.50 | 0.00 | 96,673.57 | 100,000.00 | 100,000.00 | 0.00 |
| | | General Total | | 359,618.74 | 570,602.75 | 1,404,000.00 | 250,975.66 | 811,000.00 | 791,000.00 | 0.00 |
| TIF District | Sw Capacity | Capital Impr | TIF Swr Cap | 0.00 | 669,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Capital Impr Total | | 0.00 | 669,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TIF District Total | | Sw Capacity Total | | 359,618.74 | 1,239,602.75 | 1,404,000.00 | 250,975.66 | 811,000.00 | 791,000.00 | 0.00 |

| Department | Division | Expense | Object | FY21 Actual | FY22 Actual | FY23 Budget | FY23 Actual to 12.07.2022 | Department Request | Town Manager Proposed | Budget Comm. Proposed |
|-------------------------|------------|--------------------------------|------------------------|-------------------|-------------------|------------------|---------------------------|--------------------|-----------------------|-----------------------|
| SEWER DEPARTMENT | | | | | | | | | | |
| Town Sewer | General | Due to Other Fund | Transfer | 33,521.18 | 32,144.36 | 37,901.00 | 13,086.93 | 36,750.00 | 36,750.00 | 0.00 |
| | | Due to Other Fund Total | | 33,521.18 | 32,144.36 | 37,901.00 | 13,086.93 | 36,750.00 | 36,750.00 | 0.00 |
| Town Sewer | General | Service Fees | Tran Liens | 304.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Town Sewer | General | Service Fees | Printing | 0.00 | 474.96 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Town Sewer | General | Service Fees | Inter-Municipal | 204,208.33 | 215,283.92 | 0.00 | 108,846.86 | 225,000.00 | 225,000.00 | 0.00 |
| | | Service Fees Total | | 204,512.33 | 215,758.88 | 0.00 | 108,846.86 | 225,000.00 | 225,000.00 | 0.00 |
| Town Sewer | General | Utilities | Electricity | 7,605.52 | 3,198.39 | 0.00 | 795.53 | 4,000.00 | 4,000.00 | 0.00 |
| | | Utilities Total | | 7,605.52 | 3,198.39 | 0.00 | 795.53 | 4,000.00 | 4,000.00 | 0.00 |
| Town Sewer | General | Supplies | Postage | 1,105.38 | 1,381.13 | 0.00 | 631.91 | 1,500.00 | 1,500.00 | 0.00 |
| Town Sewer | General | Supplies | Dept./Office | 1,529.68 | 234.28 | 0.00 | 439.90 | 1,000.00 | 1,000.00 | 0.00 |
| Town Sewer | General | Supplies | Construction Materials | 0.00 | 0.00 | 0.00 | 6,533.24 | 0.00 | 0.00 | 0.00 |
| | | Supplies Total | | 2,635.06 | 1,615.41 | 0.00 | 7,605.05 | 2,500.00 | 2,500.00 | 0.00 |
| Town Sewer | General | Rep. & Maint. | Equipment | 332.27 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| | | Rep. & Maint. Total | | 332.27 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| | | General Total | | 248,606.36 | 252,717.04 | 37,901.00 | 130,334.37 | 268,750.00 | 268,750.00 | 0.00 |
| Town Sewer | Pump St.#1 | Utilities | Electricity | 1,012.57 | 234.89 | 0.00 | 124.79 | 1,100.00 | 1,100.00 | 0.00 |
| Town Sewer | Pump St.#1 | Utilities | Propane | 0.00 | 2,375.08 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| | | Utilities Total | | 1,012.57 | 2,609.97 | 0.00 | 124.79 | 1,600.00 | 1,600.00 | 0.00 |
| Town Sewer | Pump St.#1 | Supplies | Diesel Fuel | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Supplies Total | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Town Sewer | Pump St.#1 | Rep. & Maint. | Equipment | 4,948.29 | 5,657.17 | 0.00 | 3,256.85 | 5,500.00 | 5,500.00 | 0.00 |
| Town Sewer | Pump St.#1 | Rep. & Maint. | Building | 283.33 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| | | Rep. & Maint. Total | | 5,231.62 | 5,657.17 | 0.00 | 3,256.85 | 6,000.00 | 6,000.00 | 0.00 |
| | | Pump St.#1 Total | | 6,244.19 | 8,267.14 | 0.00 | 3,381.64 | 7,600.00 | 7,600.00 | 0.00 |
| Town Sewer | Pump St.#2 | Service Fees | Sw Meter | 36.65 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Service Fees Total | | 36.65 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Town Sewer | Pump St.#2 | Utilities | Electricity | 1,407.55 | 256.42 | 0.00 | 124.79 | 700.00 | 700.00 | 0.00 |
| | | Utilities Total | | 1,407.55 | 256.42 | 0.00 | 124.79 | 700.00 | 700.00 | 0.00 |
| Town Sewer | Pump St.#2 | Rep. & Maint. | Equipment | 7,958.66 | 6,405.08 | 0.00 | 3,790.57 | 8,000.00 | 8,000.00 | 0.00 |
| | | Rep. & Maint. Total | | 7,958.66 | 6,405.08 | 0.00 | 3,790.57 | 8,000.00 | 8,000.00 | 0.00 |
| | | Pump St.#2 Total | | 9,402.86 | 6,661.50 | 0.00 | 3,915.36 | 8,700.00 | 8,700.00 | 0.00 |
| Town Sewer | Pump St.#3 | Utilities | Electricity | 252.54 | 209.09 | 0.00 | 34.68 | 300.00 | 300.00 | 0.00 |
| | | Utilities Total | | 252.54 | 209.09 | 0.00 | 34.68 | 300.00 | 300.00 | 0.00 |
| Town Sewer | Pump St.#3 | Rep. & Maint. | Equipment | 8,359.45 | 7,176.68 | 0.00 | 2,644.93 | 8,000.00 | 8,000.00 | 0.00 |
| | | Rep. & Maint. Total | | 8,359.45 | 7,176.68 | 0.00 | 2,644.93 | 8,000.00 | 8,000.00 | 0.00 |
| | | Pump St.#3 Total | | 8,611.99 | 7,385.77 | 0.00 | 2,679.61 | 8,300.00 | 8,300.00 | 0.00 |
| Town Sewer Total | | | | 272,865.40 | 275,031.45 | 37,901.00 | 140,310.98 | 293,350.00 | 293,350.00 | 0.00 |

NOTES

| | |
|-----------------|---|
| All Departments | A new expense category has been added for all departments. The new category is labeled "Community Relations" and contains an object labeled "Advertising/Public Notices" to capture expenses related to any notices published to the community on behalf of the departments. There is a second object within this expense category, for some departments, labeled "Services/Outreach". This object will capture expenses related to services, provided by the department for the community: fliers, ads, mailings, signage or supplies for public meetings, to make citizens aware of meetings, initiatives or projects which should be of interest. The "public" has been clear they would like to get more information, this would give departments the tools to get more info out there using different mediums. |
| All Departments | All professional dues/membership fees will now be located in the admin budget, in the "Service Fees" expense category, labeled "Prof. Association Memberships". It allows Administration more oversight to make sure departments are involved in professional organizations and seeking to find best practices. |
| All Departments | A new expense category has been added in Admin. The new category is labeled "Technology" and contains objects labeled "Hardware", "Software", and "IT/Tech Services" to capture expenses related to these categories. The related technology expenses in other departments have been moved to this new category. Generally speaking, the IT expenses in this budget serves departments across the organization. There are "specialized" IT costs that remain in certain departments: Land Use, has mapping, GIS, Vision etc., the PD has special platforms. |
| All Departments | In all departments, expenses related to cell phones and other phone/radio services have been collapsed into an object labeled "Communications", within the "Service Fees" expense category. Any expense lines for cell phones, land lines, internet, and radios/tablets, that were previously located in the Employee Expense, Utilities, or Repair & Maint. expense categories have been collapsed into the new "Communications" account. We intend to follow a more distinct pattern throughout the organizational budget. |
| All Departments | In all departments, the object "office supplies" within the "supplies" expense category has been recategorized as "Department/Office Supplies" and supply lines such as "building supplies", "office supplies", etc. have been collapsed into it. |
| All Departments | In the "Repair & Maintenance" expense category, the objects have been consolidated into the necessary categories pertaining to each department. For instance, there are now only categories in the Admin budget - "Equipment" and "Building", while the Fire Department has 3 categories - "Equipment", "Vehicle", and "Building". Any supplies and materials pertaining to the repair/maint. of these associated categories have been collapsed into the specific category. |
| All Departments | The following "Employee Benefits/Expense" object categories have been moved from each department and consolidated into the Admin budget: Health Insurance, FICA, Medicare, & MPERS to better track total costs associated with these expenditures. The opportunity remains to annually or occasionally, if necessary, to provide reports which detail by Departments what the overall cost is for departments. |
| All Departments | In all departments, where applicable, the object categories for "Gasoline", "Diesel Fuel", or "Fuel" have been collapsed into one category labeled "Fuel" in order to clean up the account code structure and reduce redundancy. |
| Admin | A new object category labeled "Human Resources" has been added to the "Employee Benefits" expense category to capture fees related to onboarding/offboarding functions such as job postings, background checks, new hire physicals, etc. |
| Admin | All instances of the object category "Town Report" have been collapsed into the object category "Printing & Reproduction", located within the "Service Fees" expense category, to better track these expenditures in one place and reduce redundancy. |
| Admin | The object category "Propane", located within the "Utilities" expense category, has been collapsed into the "Electricity" object as the only propane used for the town office is to supply the generator for electricity during power outages. |

| | |
|--------------------|---|
| Admin | The object categories for "Unemployment" and "Worker's Comp" insurance has been moved up to the "Employee Benefits/Expenses" expense category. The "Insurance" expense category only contains the "Property & Casualty" object. |
| Admin | The objects located within the "Misc." expense category have been moved to more accurately reflect their purpose. "Awards & Certificates" has been moved into the "Employee Benefits" expense category. The "TAN Interest" object has been moved to the "Debt Services" department. The expenses contained within the "Misc." object category appear to be for supplies purchased for things such as plants and other items to decorate the town hall seasonally and has been moved to the "Town Office Services/Outreach" object category, located in the new "Community Relations" expense category. |
| Clerks | A new object category labeled "Records Preservation/Codification" has been added to the "Service Fees" expense category to properly track expenses related to codification |
| Land Use | Both instances of the object category labeled "Consulting" (found in the "Service Fees" and "Contract Service" expense categories) have been collapsed into the "Consulting" object located within the "Service Fees" expense category. |
| Land Use | The "Contract Maint." object category has been added within the "Contract Services" expense category in order to track related fees |
| Committees | The "Library" object category, found in the committees department has been moved down into the "Fixed Assessment" department lines |
| Committees | The "Energy" and "Bicentennial" object categories have been removed as these committees are no longer in effect. Agriculture and Food Security has been added. |
| Elections | A new object category labeled "Tabulation" has been created in the "Service Fee" expense category and the old object labeled "Equipment", found under the "Repair/Maint" expense category has been collapsed into this new object to better reflect the actual expenditures being charged. |
| Fire Department | The "Union" object code, located in the "Salaries" expense category has been removed and replaced with a EMS object category. There are no union related salary expenses in the fire department, but there are occasionally salary related expenses paid for emergency management services. |
| Fire Department | The object categories within the "Contract Services" expense category have been consolidated into 2 objects - "SCBA Maint." and "FD Equipment Testing". "SCBA Maint" and "SCBA Compression" are now collapsed into "SCBA Maint", and "Ladder Maint", "Hose Maint", "Pump Maint", and "Extracation" are now collapsed into "FD Equipment Testing". "Generator", and "Ventilation" have been moved down and collapsed into the "Building" object category, located in the "Repair/Maint" expense category to more accurately reflect the purpose of the expenditures. "Response Systems" has been moved into the new "Communications" object category, located in the "Services Fees" expense category to more accurately reflect the purpose of the expenditure. |
| Fire Department | A new expense category labeled "Emergency Management" has been created. Currently, the only object within it is "EMA Supplies". This has been created to more accurately track expenditures related to EMS. |
| Police Department | The expenses related to Animal Control that were previously split into a separate subdivision of Public Safety have been collapsed into the Police department within the "Contract Service" expense category, in an object labeled Animal Control. This service will be part of a regional compact in the new year. (York) |
| Police Department | A new "Salary" expense category object has been created for the Harbormaster salary and all other Harbormaster subdivision expenses have been collapsed into the Police Department expense/object categories. This will include operational oversight of the Boat Basin which has been moved from CSD to the PD. |
| Highway Department | The "Special Waste" object category, located in the "PW Service" expense category has been moved to the Transfer Station "Disposal Services" expense category in order to properly categorize the expenditure. |

| | |
|----------------------------------|---|
| Highway Department | The "PW Contract" expense category objects have been consolidated in order to reduce redundancy. "Catch Basin Repairs", "Catch Basin", and "Sweeping" have all been consolidated into simply "Catch Basin Maint." |
| Highway Department | The "PW Supplies" and "Supplies" expense categories have been consolidated to reduce redundancy. The object categories within these expense categories have also been consolidated: "Gravel Mat" and "Cold Patch" have been combined, "Erosion Stone" and "Drainage" have been combined. |
| Highway Department | The "Summer Maintenance" subdivision has been collapsed into the Highway Department lines |
| TIF District & Fixed Assessments | The TIF District department has been adjusted to more accurately reflect the use of the TIF relative to how funds are expended and for what purpose. Many of the expenditures related to the TIF were previously recorded in Fixed Assessments, but have been moved into the TIF District department lines. The expenses associated with the TIF are funded by the TIF and not through the General Fund. Lines labeled "Due to Other Funds" reflect amounts to be transferred from the TIF to the General Fund to reimburse the for expenditures paid out of the General Fund for the TIF (such as the Rt. 236 Sewer/Water Ext. bonds). These amounts have been reflected in the General Fund revenue line labeled "TIF Admin". |

ELIOT

1:42 PM

Payroll Warrant

Pay Date: 02/23/2023

**** REPRINT ****

02/22/2023

Page 1

WARRANT: 78

| Check | D / D | Check | Employee | Gross Pay |
|--------|----------|-----------|--|-----------|
| 15233 | 0.00 | 16.70 | 4514 THEODORE R. GOODWIN | 18.08 |
| 15234 | 350.00 | 408.01 | 4501 JAY P. MUZEROLL | 985.53 |
| 115233 | 1,061.54 | 0.00 | 1005 MELISSA T. ALBERT | 1,582.40 |
| 115234 | 855.98 | 0.00 | 1003 Rochelle M Bishop | 1,325.20 |
| 115235 | 928.24 | 0.00 | 1032 Jeffery S. Brubaker | 1,583.60 |
| 115236 | 725.87 | 0.00 | 1063 BRENDA L. HARVEY | 1,111.20 |
| 115237 | 239.83 | 0.00 | 2125 ELLEN M. LEMIRE | 323.56 |
| 115238 | 822.99 | 0.00 | 1059 Kristin D McNulty | 1,433.20 |
| 115239 | 1,093.72 | 0.00 | 1010 WENDY J. RAWSKI | 1,595.60 |
| 115240 | 766.87 | 0.00 | 1026 David R Ross-Lyons | 1,098.80 |
| 115241 | 1,492.71 | 0.00 | 1041 Michael J. Sullivan | 2,077.60 |
| 115242 | 269.28 | 0.00 | 6084 Robert B. Veino | 300.95 |
| 115243 | 569.21 | 0.00 | 1101 Lauren A Albert | 798.00 |
| 115244 | 605.44 | 0.00 | 1069 Kim R Tackett | 886.40 |
| 115245 | 709.08 | 0.00 | 5078 Casey R Cyr | 1,129.63 |
| 115246 | 1,035.35 | 0.00 | 5053 BRIAN P. DELANEY | 1,748.82 |
| 115247 | 1,514.03 | 0.00 | 5076 William A. Dries | 2,341.93 |
| 115248 | 900.19 | 0.00 | 5077 Robert Govoni | 1,364.81 |
| 115249 | 1,180.08 | 0.00 | 5019 Ronald H Lund | 2,075.25 |
| 115250 | 755.72 | 0.00 | 5074 Ryan D. Mazur | 1,298.89 |
| 115251 | 1,140.06 | 0.00 | 5068 ELLIOTT L. MOYA | 2,198.00 |
| 115252 | 1,134.73 | 0.00 | 5084 Timothy C. Niehoff | 1,916.70 |
| 115253 | 582.91 | 0.00 | 5071 JUDITH F. SMITH | 903.20 |
| 115254 | 424.70 | 0.00 | 1263 Thomas J. Phillips, III | 530.40 |
| 115255 | 711.09 | 0.00 | 3104 Douglas M Blaisdell | 1,181.00 |
| 115256 | 965.94 | 0.00 | 3111 Craig Brown | 1,557.99 |
| 115257 | 66.78 | 0.00 | 4538 BRIAN C. HOLT | 93.97 |
| 115258 | 751.12 | 0.00 | 3116 Austin D Mahoney | 1,117.02 |
| 115259 | 1,241.06 | 0.00 | 3004 STEVEN R. ROBINSON | 1,909.60 |
| 115260 | 999.26 | 0.00 | 3028 JAMES G. ROY | 1,563.01 |
| 115261 | 262.15 | 0.00 | 3008 DONALD E. SYLVESTER | 283.87 |
| 115262 | 173.44 | 0.00 | 3030 Jordan E Tweedie | 202.86 |
| 115263 | 384.92 | 0.00 | 3102 RONALD PEARSON | 462.00 |
| 115264 | 263.18 | 0.00 | 3083 RALPH E. PLACE | 333.75 |
| 115265 | 354.26 | 0.00 | 3059 Robert H. Whittaker | 429.79 |
| 115266 | 259.40 | 0.00 | 3110 Nicholas P Willis | 327.01 |
| 115267 | 681.93 | 0.00 | 1310 Lindsay M. Jardine | 957.67 |
| 115268 | 871.56 | 0.00 | 1060 HEATHER MUZEROLL-ROY | 1,374.40 |
| 115269 | 654.06 | 0.00 | 1052 AMANDA D. PARADIS-SAUCIER | 1,100.43 |
| 115270 | 430.68 | 0.00 | 1092 Gabriella L Wiggan | 512.70 |
| 115271 | 0.00 | 28,229.36 | D / D 15 Key Bank | |
| 15235 | 0.00 | 54.19 | T & A 9 Mission Square | |
| 15236 | 0.00 | 54.19 | T & A 10 Mission Square | |
| 15237 | 0.00 | 2,196.81 | T & A 4 Treasurer of State | |
| 115272 | 0.00 | 11,044.40 | T & A 1 Kennebunk Savings Bank | |
| 115273 | 0.00 | 170.00 | T & A 7 Maine State Retirement Service | |

ELIOT
1:42 PM

Payroll Warrant

Pay Date: 02/23/2023

**** REPRINT ****

02/22/2023

Page 2

WARRANT: 78

| Check | D / D | Check | Employee | Gross Pay |
|--------------|------------------|------------------|----------|------------------|
| Total | 28,229.36 | 42,173.66 | | 44,034.82 |

Put into A/P **18,803.63**
 Taken out of A/P **(13,519.59)**
 Total Payroll **47,457.70**

| Count | |
|--------|----|
| Checks | 46 |

WE THE SELECTMEN OF THE TOWN OF ELIOT AUTHORIZE THE TOWN TREASURER

DocuSigned by: Kristin McNulty TO PAY THE INVOICES ON THIS WARRANT.

Lauren Dow
 0460110A5179438...

DocuSigned by: LAUREN DOW

Richard Donhauser
 01E91EFC8EG3486...

RICHARD DONHAUSER

Robert McPherson
 E2601BCD4D0048F...

DocuSigned by: ROBERT MCPHERSON

Stanley Shapleigh
 B58C9C0178EF47D...

Stanley Shapleigh

William Widi
 E32B0CFFFF404C8...
 WILLIAM WIDI

ELIOT

10:43 AM

Payroll Warrant

Pay Date: 03/02/2023

**** REPRINT ****

03/01/2023

Page 1

WARRANT: 80

| Check | D / D | Check | Employee | Gross Pay |
|--------|----------|-----------|--------------------------------|-----------|
| 15238 | 0.00 | 219.99 | 4517 ROBERT O. MCPHERSON | 240.00 |
| 15239 | 350.00 | 408.01 | 4501 JAY P. MUZEROLL | 985.53 |
| 15240 | 0.00 | 30.02 | 1297 Nancy Young | 32.51 |
| 115238 | 921.47 | 0.00 | 1005 MELISSA T. ALBERT | 1,376.00 |
| 115239 | 855.98 | 0.00 | 1003 Rochelle M Bishop | 1,325.20 |
| 115240 | 928.24 | 0.00 | 1032 Jeffery S. Brubaker | 1,583.60 |
| 115241 | 725.87 | 0.00 | 1063 BRENDA L. HARVEY | 1,111.20 |
| 115242 | 207.15 | 0.00 | 1053 Ann S Lukejord | 224.31 |
| 115243 | 0.00 | 0.00 | 1054 Brentley C. Martin | 945.84 |
| 115244 | 905.96 | 0.00 | 1059 Kristin D McNulty | 1,576.40 |
| 115245 | 1,093.72 | 0.00 | 1010 WENDY J. RAWSKI | 1,595.60 |
| 115246 | 766.87 | 0.00 | 1026 David R Ross-Lyons | 1,098.80 |
| 115247 | 1,669.24 | 0.00 | 1041 Michael J. Sullivan | 2,327.60 |
| 115248 | 264.95 | 0.00 | 6084 Robert B. Veino | 295.29 |
| 115249 | 623.27 | 0.00 | 1101 Lauren A Albert | 878.00 |
| 115250 | 645.59 | 0.00 | 1069 Kim R Tackett | 946.40 |
| 115251 | 815.34 | 0.00 | 5078 Casey R Cyr | 1,292.95 |
| 115252 | 956.50 | 0.00 | 5053 BRIAN P. DELANEY | 1,627.61 |
| 115253 | 1,125.11 | 0.00 | 5076 William A. Dries | 1,744.16 |
| 115254 | 1,139.00 | 0.00 | 5077 Robert Govoni | 1,790.03 |
| 115255 | 868.59 | 0.00 | 5019 Ronald H Lund | 1,509.40 |
| 115256 | 740.35 | 0.00 | 5074 Ryan D. Mazur | 1,271.48 |
| 115257 | 1,140.06 | 0.00 | 5068 ELLIOTT L. MOYA | 2,198.00 |
| 115258 | 808.50 | 0.00 | 5084 Timothy C. Niehoff | 1,328.00 |
| 115259 | 582.91 | 0.00 | 5071 JUDITH F. SMITH | 903.20 |
| 115260 | 659.72 | 0.00 | 1263 Thomas J. Phillips, III | 846.60 |
| 115261 | 1,327.95 | 0.00 | 3104 Douglas M Blaisdell | 2,261.21 |
| 115262 | 1,837.86 | 0.00 | 3111 Craig Brown | 3,129.97 |
| 115263 | 858.53 | 0.00 | 4538 BRIAN C. HOLT | 1,044.16 |
| 115264 | 1,454.55 | 0.00 | 3116 Austin D Mahoney | 2,329.21 |
| 115265 | 1,241.06 | 0.00 | 3004 STEVEN R. ROBINSON | 1,909.60 |
| 115266 | 2,058.39 | 0.00 | 3028 JAMES G. ROY | 3,306.41 |
| 115267 | 935.58 | 0.00 | 3008 DONALD E. SYLVESTER | 1,140.29 |
| 115268 | 929.64 | 0.00 | 3030 Jordan E Tweedie | 1,231.60 |
| 115269 | 406.30 | 0.00 | 3063 Glenn J. Ouimet | 506.62 |
| 115270 | 127.63 | 0.00 | 3029 Steven B. Berthiaume | 151.47 |
| 115271 | 331.83 | 0.00 | 3102 RONALD PEARSON | 397.53 |
| 115272 | 218.23 | 0.00 | 3083 RALPH E. PLACE | 274.48 |
| 115273 | 366.16 | 0.00 | 3059 Robert H. Whittaker | 445.74 |
| 115274 | 266.05 | 0.00 | 3110 Nicholas P Willis | 335.94 |
| 115275 | 695.67 | 0.00 | 1310 Lindsay M. Jardine | 977.96 |
| 115276 | 821.56 | 0.00 | 1060 HEATHER MUZEROLL-ROY | 1,374.40 |
| 115277 | 561.19 | 0.00 | 1052 AMANDA D. PARADIS-SAUCIER | 961.60 |
| 115278 | 0.00 | 33,232.57 | D / D 15 Key Bank | |
| 15241 | 0.00 | 831.91 | T & A 9 Mission Square | |
| 15242 | 0.00 | 54.19 | T & A 10 Mission Square | |
| 15243 | 0.00 | 2,651.11 | T & A 4 Treasurer of State | |
| 115279 | 0.00 | 13,421.77 | T & A 1 Kennebunk Savings Bank | |

ELIOT
10:43 AM

Payroll Warrant

Pay Date: 03/02/2023

**** REPRINT ****

03/01/2023

Page 2

WARRANT: 80

| Check | D / D | Check | Employee | Gross Pay |
|--------------|------------------|------------------|--|------------------|
| 115280 | 0.00 | 170.00 | T & A 7 Maine State Retirement Service | |
| Total | 33,232.57 | 51,019.57 | | 52,831.90 |

| | |
|-------------------------|--------------------|
| Put into A/P | 22,977.68 |
| Taken out of A/P | (17,128.98) |
| Total Payroll | 56,868.27 |

| <u>Count</u> | |
|--------------|----|
| Checks | 49 |

WE THE SELECTMEN OF THE TOWN OF ELIOT AUTHORIZE THE TOWN TREASURER
Kristin McNulty TO PAY THE INVOICES ON THIS WARRANT.

LAUREN DOW

ROBERT MCPHERSON

RICHARD DONHAUSER

Stanley Shapleigh

WILLIAM WIDI

Warrant 79

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|-------|-------|-----------------------------|----------------|------------------|-------------|
| Description | | | Account | Proj | | |
| 01445 Allegiant Care | | | | | | |
| 0792 | 30846 | 02 | April Coverage | April | | |
| Public Works | | | E 20-01-03-10 | | 6,277.48 | 0.00 |
| | | | Emp. Benefits / Health Ins. | | | |
| Clerks | | | E 01-02-03-10 | | 3,837.92 | 0.00 |
| | | | Emp. Benefits / Health Ins. | | | |
| Land Use | | | E 01-03-03-10 | | 4,670.36 | 0.00 |
| | | | Emp. Benefits / Health Ins. | | | |
| Employee Portion | | | G 01-2230-00 | | 3,136.24 | 0.00 |
| | | | Health Ins. | | | |
| | | | Vendor Total- | | 17,922.00 | |
| 02424 Allied Equipment, LLC | | | | | | |
| 0792 | 30847 | 02 | Sander Parts | 7817 | | |
| Sander Parts | | | E 20-01-24-10 | | 192.80 | 0.00 |
| | | | Rep. & Maint / Equipment | | | |
| | | | Vendor Total- | | 192.80 | |
| 02854 Amazon Capital Services | | | | | | |
| 0792 | 30848 | 02 | Air Filters | 1CXN-7PQ1-9YTT | | |
| Air Filters | | | E 01-01-20-40 | | 110.36 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 110.36 | |
| 0792 | 30848 | 02 | Cleaning Supplies | 1PGN-1Q4N-F11T | | |
| Cleaning Supplies | | | E 01-01-20-40 | | 272.28 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 272.28 | |
| 0792 | 30848 | 02 | Cleaning Supplies | 1JXL-NYNW-LLNR | | |
| Cleaning Supplies | | | E 01-01-20-40 | | 26.24 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 26.24 | |
| 0792 | 30848 | 02 | Recalled Items | 1TH1-CRHG-D1N3 | | |
| Credit Memo | | | G 01-9999-00 | | -61.94 | 0.00 |
| | | | Clearing A/C | | | |
| | | | Invoice Total- | | -61.94 | |
| 0792 | 30848 | 02 | Recalled Items | 1HQ9-RQDN-D6ML | | |
| Credit Memo | | | G 01-9999-00 | | -61.94 | 0.00 |
| | | | Clearing A/C | | | |
| | | | Invoice Total- | | -61.94 | |
| | | | Vendor Total- | | 285.00 | |
| 02385 Caterpillar Financial Services Corp | | | | | | |
| 0792 | 30849 | 02 | Backhoe Lease | 33514575 | | |
| Backhoe Lease | | | E 90-09-99-01 | | 22,701.82 | 0.00 |
| | | | Misc. / Misc. | | | |
| | | | Vendor Total- | | 22,701.82 | |
| 00109 CENTRAL MAINE POWER | | | | | | |
| 0792 | 30850 | 02 | River Rd 1/4-2/1 | 718001590207 | | |
| River Rd 1/4-2/1 | | | E 20-10-15-02 | | 20.16 | 0.00 |
| | | | Utilities / Electricity | | | |
| | | | Invoice Total- | | 20.16 | |
| 0792 | 30850 | 02 | Old Rd 1/4-2/1 | 719001585610 | | |



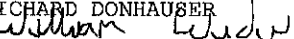
Warrant 79

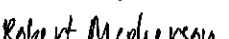
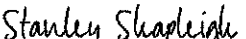
| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|-------|-------|----------------------------------|--------------|------------------|-------------|
| Description | | | Account | Proj | | |
| Old Rd 1/4-2/1 | | | E 20-10-15-02 | | 20.16 | 0.00 |
| | | | Utilities / Electricity | | | |
| | | | Invoice Total- | | 20.16 | |
| 0792 | 30850 | 02 | Greenacres Rd 1/5-2/2 | 724001460844 | | |
| Greenacres Rd 1/5-2/2 | | | E 20-10-15-02 | | 20.16 | 0.00 |
| | | | Utilities / Electricity | | | |
| | | | Invoice Total- | | 20.16 | |
| 0792 | 30850 | 02 | 11 Dixon Rd 1/4-2/1 | 706001675813 | | |
| 11 Dixon Rd 1/4-2/1 | | | E 70-15-15-02 | | 20.16 | 0.00 |
| | | | Utilities / Electricity | | | |
| | | | Invoice Total- | | 20.16 | |
| | | | Vendor Total- | | 80.64 | |
| 01513 Consolidated Communications | | | | | | |
| 0792 | 30851 | 02 | Cable/Paging Project | 97809 | | |
| Cable/Paging Project | | | E 01-01-15-03 | | 1,029.58 | 0.00 |
| | | | Utilities / Communicat. | | | |
| | | | Vendor Total- | | 1,029.58 | |
| 02972 Gatehouse Media Massachusetts I, Inc. | | | | | | |
| 0792 | 30852 | 02 | 2/7 Public Hearing Notice | 5272284 | | |
| 2/7 Public Hearing Notice | | | E 05-05-50-45 | | 185.24 | 0.00 |
| | | | Town Comm. / Plan. Bd. | | | |
| | | | Vendor Total- | | 185.24 | |
| 00265 HAYDEE'S PEST-FREE MANAGEMENT, INC. | | | | | | |
| 0792 | 30853 | 02 | Pest Control | 166026 | | |
| Pest Control | | | E 20-25-24-20 | | 60.00 | 0.00 |
| | | | tation - Rep. & Maint / Building | | | |
| | | | Vendor Total- | | 60.00 | |
| 02015 HEATWAVE OIL, LLC | | | | | | |
| 0792 | 30854 | 02 | Oil Assistance | 763064 | | |
| Oil Assistance | | | E 50-01-15-01 | | 1,220.00 | 0.00 |
| | | | Utilities / Heating | | | |
| | | | Vendor Total- | | 1,220.00 | |
| 00049 QUIRK FORD OF AUGUSTA | | | | | | |
| 0792 | 30855 | 02 | New Cruiser | 2022Explorer | | |
| New Cruiser | | | E 91-05-99-01 | | 31,480.00 | 0.00 |
| | | | Misc. / Misc. | | | |
| | | | Vendor Total- | | 31,480.00 | |
| 00648 SOUTHERN MAINE PLANNING | | | | | | |
| 0792 | 30856 | 02 | Stormwater Consulting | 16528 | | |
| Stormwater Consulting | | | E 20-30-05-35 | | 1,636.18 | 0.00 |
| | | | Service Fees / Consulting | | | |
| | | | Vendor Total- | | 1,636.18 | |
| 01972 THE WEEKLY SENTINEL | | | | | | |
| 0792 | 30857 | 02 | 08.05 Public Hearing | 68746 | | |
| 08.05 Public Hearing | | | E 05-05-50-45 | | 143.00 | 0.00 |
| | | | Town Comm. / Plan. Bd. | | | |
| | | | Invoice Total- | | 143.00 | |
| 0792 | 30857 | 02 | 02.10 Pub. Hearing Notice | 70105 | | |

Warrant 79

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|---------------|-------|-----------------------------------|-----------------------|-------------------|-------------|
| Description | Account | Proj | | | | |
| 02.10 Pub. Hearing Notice | E 05-05-50-45 | | Town Comm. / Plan. Bd. | | 52.00 | 0.00 |
| | | | | Invoice Total- | 52.00 | |
| | | | | Vendor Total- | 195.00 | |
| 00725 TREASURER OF STATE | | | | | | |
| 0792 | 30858 | 02 | BMV 2/9-2/16 | 2/9-2/16 | | |
| BMV 2/9-2/16 | G 01-2040-00 | | G/L DMV Regs | | 25,855.48 | 0.00 |
| | | | | Vendor Total- | 25,855.48 | |
| 00909 TREASURER, STATE OF MAINE | | | | | | |
| 0792 | 30859 | 02 | D.E.P. Storage | DEP206231SWF37 | | |
| D.E.P. Storage | E 20-25-24-10 | | tation - Rep. & Maint / Equipment | | 356.00 | 0.00 |
| | | | | Vendor Total- | 356.00 | |
| 00906 W.B. MASON COMPANY, INC. | | | | | | |
| 0792 | 30860 | 02 | Water | 236261672 | | |
| Water | E 01-01-20-40 | | Supplies / Dept./Office | | 39.66 | 0.00 |
| | | | | Invoice Total- | 39.66 | |
| 0792 | 30860 | 02 | Water Jug Deposit | CM1598846 | | |
| Credit Memo | G 01-9999-00 | | Clearing A/C | | -18.00 | 0.00 |
| | | | | Invoice Total- | -18.00 | |
| | | | | Vendor Total- | 21.66 | |
| | | | | Prepaid Total- | 0.00 | |
| | | | | Current Total- | 103,221.40 | |
| | | | | EFT Total- | 0.00 | |
| | | | | Warrant Total- | 103,221.40 | |

WE THE SELECTMEN OF THE TOWN OF ELIOT AUTHORIZE THE TOWN TREASURER
Kris Miller, MC Nulty TO PAY THE INVOICES ON THIS WARRANT.


 0409110AD179430...
 LAUREN DOW

 RICHARD DONHAUSER

 WILLIAM WIDI


 22818CD4D0043F...
 ROBERT MCPHERSON

 Stanley Shapleigh

Warrant 81

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|-------|-------|----------------------------|-----------|------------------|-------------|
| Description | | | Account | Proj | | |
| 00013 ADMIRAL FIRE & SAFETY, INC. | | | | | | |
| 0811 | 30861 | 03 | OC Holder | | 230951 | |
| OC Holder | | | E 10-05-03-15 | | 24.95 | 0.00 |
| | | | Emp. Benfits / Uniforms | | | |
| | | | Vendor Total- | | 24.95 | |
| 01445 Allegiant Care | | | | | | |
| 0811 | 30862 | 03 | March Premium | | March | |
| Public Works | | | E 20-01-03-10 | | 6,277.48 | 0.00 |
| | | | Emp. Benfits / Health Ins. | | | |
| Clerks | | | E 01-02-03-10 | | 3,837.92 | 0.00 |
| | | | Emp. Benfits / Health Ins. | | | |
| Land Use | | | E 01-03-03-10 | | 4,670.36 | 0.00 |
| | | | Emp. Benfits / Health Ins. | | | |
| Employee Portion | | | G 01-2230-00 | | 3,136.24 | 0.00 |
| | | | Health Ins. | | | |
| | | | Vendor Total- | | 17,922.00 | |
| 02854 Amazon Capital Services | | | | | | |
| 0811 | 30864 | 03 | Payroll Envelopes | | 1W6F-74M9-NCGH | |
| Payroll Envelopes | | | E 01-01-20-40 | | 47.02 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 47.02 | |
| 0811 | 30864 | 03 | Santa Suit for Rec | | 134R-3XJP-QXDK | |
| Santa Suit for Rec | | | E 30-20-20-40 | | 28.79 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 28.79 | |
| 0811 | 30864 | 03 | Christmas Event Supplies | | 1WYX-6RDK-L67M | |
| Christmas Event Supplies | | | E 30-20-20-40 | | 97.55 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 97.55 | |
| 0811 | 30864 | 03 | Girls Basketball Supplies | | 17Q1-37WF-QD44 | |
| Girls Basketball Supplies | | | E 30-09-03-05 | | 95.33 | 0.00 |
| | | | Emp. Benfits / Training | | | |
| | | | Invoice Total- | | 95.33 | |
| 0811 | 30864 | 03 | Girls Basketball Supplies | | 1WJ3-PFWG-JCQP | |
| Girls Basketball Supplies | | | E 30-09-03-05 | | 97.86 | 0.00 |
| | | | Emp. Benfits / Training | | | |
| | | | Invoice Total- | | 97.86 | |
| 0811 | 30864 | 03 | Girls Basketball Supplies | | 177D-RT1V-PN3Y | |
| Girls Basketball Supplies | | | E 30-09-03-05 | | 267.40 | 0.00 |
| | | | Emp. Benfits / Training | | | |
| | | | Invoice Total- | | 267.40 | |
| 0811 | 30864 | 03 | Girls Basketball Supplies | | 117X-1XT9--TG9M | |
| Girls Basketball Supplies | | | E 30-09-03-05 | | 63.99 | 0.00 |
| | | | Emp. Benfits / Training | | | |
| | | | Invoice Total- | | 63.99 | |
| 0811 | 30864 | 03 | Girls Basketball Supplies | | 1HFM-69MM-4143 | |
| Girls Basketball Supplies | | | E 30-09-03-05 | | 135.31 | 0.00 |
| | | | Emp. Benfits / Training | | | |
| | | | Invoice Total- | | 135.31 | |
| 0811 | 30864 | 03 | iPad case | | 1M6C-LQMX-6LPT | |

Warrant 81

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|-------|-------|----------------------------------|----------------|-----------------|-------------|
| Description | | | Account | Proj | | |
| iPad case | | | E 30-01-20-40 | | 17.82 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 17.82 | |
| 0811 | 30864 | 03 | Space Heaters | 11H7-NQTD-4J4D | | |
| Space Heaters | | | E 30-01-20-40 | | 239.97 | 0.00 |
| | | | Supplies / Dept./Office | | | |
| | | | Invoice Total- | | 239.97 | |
| 0811 | 30864 | 03 | iPad Case for KidsPLAY | 1NFH-PRD3-69Y6 | | |
| iPad Case for KidsPLAY | | | E 30-11-55-01 | | 57.98 | 0.00 |
| | | | Prog. Exp. / Sup. & Mat. | | | |
| | | | Invoice Total- | | 57.98 | |
| 0811 | 30864 | 03 | Hard Hat Liner | 1NC4-CKQW-NX9V | | |
| Hard Hat Liner | | | E 20-25-03-05 | | 74.64 | 0.00 |
| | | | tation - Emp. Benfits / Training | | | |
| | | | Invoice Total- | | 74.64 | |
| 0811 | 30864 | 03 | Safety Goggles | 19LJ-L6TD-GYCV | | |
| Safety Goggles | | | E 20-25-03-05 | | 29.95 | 0.00 |
| | | | tation - Emp. Benfits / Training | | | |
| | | | Invoice Total- | | 29.95 | |
| | | | Vendor Total- | | 1,253.61 | |
| 00069 BEN'S UNIFORMS, INC. | | | | | | |
| 0811 | 30865 | 03 | Badges | 107695 | | |
| Badges | | | E 10-05-03-15 | | 639.62 | 0.00 |
| | | | Emp. Benfits / Uniforms | | | |
| | | | Vendor Total- | | 639.62 | |
| 02556 CAI Technologies | | | | | | |
| 0811 | 30866 | 03 | GIS Consulting | 16316 | | |
| GIS Consulting | | | E 20-30-10-05 | | 2,323.75 | 0.00 |
| | | | Contract Svc / GIS Mapping | | | |
| | | | Vendor Total- | | 2,323.75 | |
| 03005 Champion Auto Body LLC | | | | | | |
| 0811 | 30867 | 03 | Cruiser Repairs | 7030 | | |
| Cruiser Repairs | | | E 10-05-24-15 | | 3,216.57 | 0.00 |
| | | | Rep. & Maint / Vehicle | | | |
| | | | Vendor Total- | | 3,216.57 | |
| 00131 COMCAST | | | | | | |
| 0811 | 30868 | 03 | DPW Cable 2/20-3/19 | 2/20-3/19 | | |
| DPW Cable 2/20-3/19 | | | E 20-01-15-03 | | 142.58 | 0.00 |
| | | | Utilities / Communicat. | | | |
| | | | Vendor Total- | | 142.58 | |
| 01513 Consolidated Communications | | | | | | |
| 0811 | 30869 | 03 | TH Phone/Internet | 2/18-3/17 | | |
| TH Phone/Internet | | | E 01-01-15-03 | | 605.86 | 0.00 |
| | | | Utilities / Communicat. | | | |
| | | | Invoice Total- | | 605.86 | |
| 0811 | 30869 | 03 | DPW Phone/Internet | 2/18-3/17 | | |
| DPW Phone/Internet | | | E 20-01-15-03 | | 276.11 | 0.00 |
| | | | Utilities / Communicat. | | | |
| | | | Invoice Total- | | 276.11 | |

Warrant 81

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|---------------------------------------|-------|-------|-----------------------------|-----------------------|-----------------|-------------|
| Description | | | Account | Proj | | |
| | | | | Vendor Total- | 881.97 | |
| 00147 CUMMINS INC | | | | | | |
| 0811 | 30870 | 03 | PM Check | V6-84038 | | |
| PM Check | | | E 10-05-10-14 | | 429.84 | 0.00 |
| | | | Contract Svc / Contra/Maint | | | |
| | | | | Vendor Total- | 429.84 | |
| 02798 DB TREE | | | | | | |
| 0811 | 30871 | 03 | Tree Removal | 780 | | |
| Tree Removal | | | E 20-01-12-33 | | 825.00 | 0.00 |
| | | | P/W Contract / Tree Clear | | | |
| | | | | Vendor Total- | 825.00 | |
| 01865 FASTENER WAREHOUSE | | | | | | |
| 0811 | 30872 | 03 | Flow Bolts | 157390 | | |
| Flow Bolts | | | E 20-01-24-10 | | 419.00 | 0.00 |
| | | | Rep. & Maint / Equipment | | | |
| | | | | Vendor Total- | 419.00 | |
| 02940 Fisher Auto Parts | | | | | | |
| 0811 | 30873 | 03 | Brake Parts | 460-246264 | | |
| Brake Parts | | | E 20-01-24-15 | | 401.52 | 0.00 |
| | | | Rep. & Maint / Vehicle | | | |
| | | | | Invoice Total- | 401.52 | |
| 0811 | 30873 | 03 | Valve Caps | 460-246268 | | |
| Valve Caps | | | E 20-01-24-05 | | 68.00 | 0.00 |
| | | | Rep. & Maint / Sup. & Mat. | | | |
| | | | | Invoice Total- | 68.00 | |
| | | | | Vendor Total- | 469.52 | |
| 02015 HEATWAVE OIL, LLC | | | | | | |
| 0811 | 30874 | 03 | #2 Fuel | 763410 | | |
| #2 Fuel | | | E 20-01-15-01 | | 690.55 | 0.00 |
| | | | Utilities / Heating | | | |
| | | | | Invoice Total- | 690.55 | |
| 0811 | 30874 | 03 | Diesel Fuel | 763365 | | |
| Diesel Fuel | | | E 20-01-20-10 | | 1,941.20 | 0.00 |
| | | | Supplies / Diesel Fuel | | | |
| | | | | Invoice Total- | 1,941.20 | |
| | | | | Vendor Total- | 2,631.75 | |
| 00277 HOWARD P. FAIRFIELD, LLC | | | | | | |
| 0811 | 30875 | 03 | Central Cable Clevis Kit | 6851625-86 | | |
| Central Cable Clevis Kit | | | E 20-01-24-10 | | 400.10 | 0.00 |
| | | | Rep. & Maint / Equipment | | | |
| | | | | Vendor Total- | 400.10 | |
| 02957 Jordan Tweedie | | | | | | |
| 0811 | 30876 | 03 | February Mileage | February | | |
| February Mileage | | | E 20-01-03-06 | | 10.44 | 0.00 |
| | | | Emp. Benefits / Mileage | | | |
| | | | | Vendor Total- | 10.44 | |
| 02597 Key Ford of York | | | | | | |

Warrant 81

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|-------|-------|--------------------------------------|-----------|-----------------|-------------|
| Description | | | Account | Proj | | |
| 0811 | 30877 | 03 | Vehicle Maint. | | 49848 | |
| Vehicle Maint. | | | E 10-05-24-15 | | 80.44 | 0.00 |
| | | | Rep. & Maint / Vehicle | | | |
| | | | Vendor Total- | | 80.44 | |
| 00352 Lawson Products, Inc. | | | | | | |
| 0811 | 30878 | 03 | Stock Order | | 9310353463 | |
| Stock Order | | | E 20-01-24-05 | | 87.18 | 0.00 |
| | | | Rep. & Maint / Sup. & Mat. | | | |
| | | | Vendor Total- | | 87.18 | |
| 02475 Leaf | | | | | | |
| 0811 | 30879 | 03 | PD Monthly Copier Lease | | 14345034 | |
| PD Monthly Copier Lease | | | E 10-05-10-14 | | 220.64 | 0.00 |
| | | | Contract Svc / Contra/Maint | | | |
| | | | Vendor Total- | | 220.64 | |
| 01794 MAINE ASSOCIATION OF POLICE | | | | | | |
| 0811 | 30880 | 03 | Jan Union Dues | | 6670 | |
| Jan Union Dues | | | G 01-2235-00 | | 240.00 | 0.00 |
| | | | Union Dues | | | |
| | | | Vendor Total- | | 240.00 | |
| 02977 Michael Hoyt | | | | | | |
| 0811 | 30881 | 03 | GA Rental Assistance | | | |
| GA Rental Assistance | | | E 50-01-99-57 | | 1,500.00 | 0.00 |
| | | | Misc. / G/A Emer rnt | | | |
| | | | Vendor Total- | | 1,500.00 | |
| 02675 MyRec.com | | | | | | |
| 0811 | 30882 | 03 | CSD Software Renewal | | 032164488 | |
| CSD Software Renewal | | | E 30-01-10-11 | | 4,557.50 | 0.00 |
| | | | Contract Svc / Software | | | |
| | | | Vendor Total- | | 4,557.50 | |
| 02350 New England Kenworth | | | | | | |
| 0811 | 30883 | 03 | Work Light | | CP523018 | |
| Work Light | | | E 20-01-24-10 | | 113.64 | 0.00 |
| | | | Rep. & Maint / Equipment | | | |
| | | | Vendor Total- | | 113.64 | |
| 01916 NORTH COAST SERVICES, LLC | | | | | | |
| 0811 | 30884 | 03 | Recycling | | 41288 | |
| Recycling | | | E 20-25-06-55 | | 519.39 | 0.00 |
| | | | tation - P/W Service / Spec. Waste | | | |
| | | | Vendor Total- | | 519.39 | |
| 02025 Organic Solutions, LLC | | | | | | |
| 0811 | 30885 | 03 | Liners | | 13338 | |
| Liners | | | E 20-25-22-57 | | 684.11 | 0.00 |
| | | | tation - P/W Supplies / Compost Bags | | | |
| | | | Invoice Total- | | 684.11 | |
| 0811 | 30885 | 03 | Liners | | 13703 | |
| Liners | | | E 20-25-22-57 | | 684.11 | 0.00 |
| | | | tation - P/W Supplies / Compost Bags | | | |

Warrant 81

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|---|-------|-------|------------------------------------|-----------------------|------------------|-------------|
| Description | | | Account | Proj | | |
| | | | | Invoice Total- | 684.11 | |
| 0811 | 30885 | 03 | Recycle | 13982 | | |
| Recycle | | | E 20-25-06-55 | | 418.50 | 0.00 |
| | | | tation - P/W Service / Spec. Waste | | | |
| | | | | Invoice Total- | 418.50 | |
| | | | | Vendor Total- | 1,786.72 | |
| 00492 OTIS ELEVATOR COMPANY | | | | | | |
| 0811 | 30886 | 03 | Maint. Agreement | 100401073980 | | |
| Maint. Agreement | | | E 10-05-10-14 | | 1,831.08 | 0.00 |
| | | | Contract Svc / Contra/Maint | | | |
| | | | | Vendor Total- | 1,831.08 | |
| 00495 OVERHEAD DOOR COMPANY | | | | | | |
| 0811 | 30887 | 03 | Opener Broken | 2-00086499 | | |
| Opener Broken | | | E 10-05-24-20 | | 307.00 | 0.00 |
| | | | Rep. & Maint / Building | | | |
| | | | | Vendor Total- | 307.00 | |
| 01244 P. GAGNON & SON, INC. | | | | | | |
| 0811 | 30888 | 03 | Oil | 67711 | | |
| Oil | | | E 10-05-15-01 | | 534.47 | 0.00 |
| | | | Utilities / Heating | | | |
| | | | | Vendor Total- | 534.47 | |
| 03006 Snapology of Dover | | | | | | |
| 0811 | 30889 | 03 | After School Enrichment | SNAP1009 | | |
| After School Enrichment | | | E 30-08-03-05 | | 1,580.00 | 0.00 |
| | | | Emp. Benefits / Training | | | |
| | | | | Vendor Total- | 1,580.00 | |
| 01418 SPRINT | | | | | | |
| 0811 | 30890 | 03 | CSD Cells 1/9-2/8 | 557872025-249 | | |
| CSD Cells 1/9-2/8 | | | E 30-01-10-12 | | 217.43 | 0.00 |
| | | | Contract Svc / Mobile Phone | | | |
| | | | | Vendor Total- | 217.43 | |
| 01335 STEVEN R. ROBINSON | | | | | | |
| 0811 | 30891 | 03 | Monthly Phone Reimburseme | March | | |
| Monthly Phone Reimburseme | | | E 20-01-03-12 | | 20.00 | 0.00 |
| | | | Emp. Benefits / Cell Phones | | | |
| | | | | Vendor Total- | 20.00 | |
| 01359 TOM CHASE & SONS, INC. | | | | | | |
| 0811 | 30892 | 03 | Worster Rd Tree Removal | 02.20.2023 | | |
| Worster Rd Tree Removal | | | E 20-01-12-33 | | 700.00 | 0.00 |
| | | | P/W Contract / Tree Clear | | | |
| | | | | Vendor Total- | 700.00 | |
| 00725 TREASURER OF STATE | | | | | | |
| 0811 | 30893 | 03 | BMV 2/16-2/28 | 2/16-2/28 | | |
| BMV 2/16-2/28 | | | G 01-2040-00 | | 27,037.88 | 0.00 |
| | | | G/L DMV Regs | | | |
| | | | | Vendor Total- | 27,037.88 | |
| 00827 TREASURER OF STATE | | | | | | |

Warrant 81

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|-------|-------|----------------------------------|-----------------|-----------------|-------------|
| Description | | | Account | Proj | | |
| 0811 | 30894 | 03 | Feb Concealed Permits | February | | |
| Feb Concealed Permits | | | G 01-2050-00 | | 65.00 | 0.00 |
| | | | G/L Weapons | | | |
| | | | Vendor Total- | | 65.00 | |
| 00899 TREASURER OF STATE | | | | | | |
| 0811 | 30895 | 03 | February IFW | February | | |
| February IFW | | | G 01-2030-00 | | 2,466.64 | 0.00 |
| | | | G/L Snow/Atv | | | |
| | | | Vendor Total- | | 2,466.64 | |
| 00824 TREASURER, STATE MAINE | | | | | | |
| 0811 | 30896 | 03 | Feb Dog Licenses | February | | |
| Feb Dog Licenses | | | G 01-2010-00 | | 185.00 | 0.00 |
| | | | G/L Hd.Dog | | | |
| | | | Vendor Total- | | 185.00 | |
| 00909 TREASURER, STATE OF MAINE | | | | | | |
| 0811 | 30897 | 03 | Yrly Fees S-007166-WH-A-R | DEP0213231SWF63 | | |
| Yrly Fees S-007166-WH-A-R | | | E 20-25-20-40 | | 224.00 | 0.00 |
| | | | tation - Supplies / Dept./Office | | | |
| | | | Vendor Total- | | 224.00 | |
| 02183 Uline, Inc | | | | | | |
| 0811 | 30898 | 03 | Safety Mirror | 160056922 | | |
| Safety Mirror | | | E 20-01-24-56 | | 236.34 | 0.00 |
| | | | Rep. & Maint / Signs | | | |
| | | | Vendor Total- | | 236.34 | |
| 01770 UNDERWOOD ENGINEERS | | | | | | |
| 0811 | 30899 | 03 | Rt 236 Sewer/Water Ext | 19491 | | |
| Rt 236 Sewer/Water Ext | | | E 62-04-12-50 | | 3,912.10 | 0.00 |
| | | | P/W Contract / Engineering | | | |
| | | | Vendor Total- | | 3,912.10 | |
| 00764 VERIZON/WIRELESS | | | | | | |
| 0811 | 30900 | 03 | DPW iPad Service | 9928079688 | | |
| DPW iPad Service | | | E 20-01-15-03 | | 40.01 | 0.00 |
| | | | Utilities / Communicat. | | | |
| | | | Vendor Total- | | 40.01 | |
| 01684 VIKING-CIVES OF MAINE | | | | | | |
| 0811 | 30901 | 03 | Seal Kit | 4522742 | | |
| Seal Kit | | | E 20-01-24-10 | | 63.06 | 0.00 |
| | | | Rep. & Maint / Equipment | | | |
| | | | Vendor Total- | | 63.06 | |
| 00906 W.B. MASON COMPANY, INC. | | | | | | |
| 0811 | 30902 | 03 | Water | 236180785 | | |
| Water | | | E 10-05-20-41 | | 59.85 | 0.00 |
| | | | Supplies / Water(Drink) | | | |
| | | | Invoice Total- | | 59.85 | |
| 0811 | 30902 | 03 | Cleaning Items | 236100240 | | |
| Cleaning Items | | | E 10-05-24-20 | | 121.67 | 0.00 |
| | | | Rep. & Maint / Building | | | |

Warrant 81

| Jrnl | Check | Month | Invoice Description | Reference | Amount | Encumbrance |
|--|-------|-------|----------------------------|------------|-----------------------|------------------|
| Description | | | Account | Proj | | |
| | | | | | Invoice Total- | 121.67 |
| | | | | | Vendor Total- | 181.52 |
| 01051 WELLS FARGO FINANCIAL LEASING | | | | | | |
| 0811 | 30903 | 03 | CSD Monthly Copier Lease | 5023695965 | | |
| CSD Monthly Copier Lease | | | E 30-01-10-30 | | 111.83 | 0.00 |
| | | | Contract Svc / Equip Lease | | | |
| | | | | | Vendor Total- | 111.83 |
| 00782 White Sign | | | | | | |
| 0811 | 30904 | 03 | Street Sign | IVC125510 | | |
| Street Sign | | | E 20-01-24-56 | | 45.68 | 0.00 |
| | | | Rep. & Maint / Signs | | | |
| | | | | | Vendor Total- | 45.68 |
| | | | | | Prepaid Total- | 0.00 |
| | | | | | Current Total- | 80,455.25 |
| | | | | | EFT Total- | 0.00 |
| | | | | | Warrant Total- | 80,455.25 |

WE THE SELECTMEN OF THE TOWN OF ELIOT AUTHORIZE THE TOWN TREASURER
Kristin McNulty TO PAY THE INVOICES ON THIS WARRANT.

LAUREN DOW

ROBERT MCPHERSON

RICHARD DONHAUSER

Stanley Shapleigh

WILLIAM WIDI